

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L16000096807
FILED 8:00 AM
May 17, 2016
Sec. Of State
gmcleod

Article I

The name of the Limited Liability Company is:
PICARD CAPITAL HOLDINGS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
17980 NE 31ST COURT
#1330
AVENTURA, FL. 33160

The mailing address of the Limited Liability Company is:
P.O. BOX 800002
AVENTURA, FL. 33280

Article III

Other provisions, if any:
ANY LAWFUL PURPOSE.

Article IV

The name and Florida street address of the registered agent is:
CLARISSA A FERRELL
17980 NE 31ST COURT
#1330
AVENTURA, FL. 33160

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CLARISSA A. FERRELL

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
CHRISTOPHER M FERRELL
P.O. BOX 800002
AVENTURA, FL. 33280

Title: MGR
CLARISSA A FERRELL
P.O. BOX 800002
AVENTURA, FL. 33280

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Signature of member or an authorized representative

Electronic Signature: CLARISSA A. FERRELL

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.