

Florida Department of State  
Division of Corporations  
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Division of Corporations  
Fax Number : (850) 617-6381

From:

Account Name : LOWNDES, DROSDICK, DOSTER, KANTOR & REED, P.A.  
Account Number : 072720000036  
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STATE OF FLORIDA  
DIVISION OF CORPORATIONS

**FLORIDA LIMITED LIABILITY CO.  
FULL SAIL RADIO, LLC**

Certificate of Status	0
Certified Copy	1
Page Count	01
Estimated Charge	\$155.00

STATE OF FLORIDA  
DIVISION OF CORPORATIONS

16 FEB 26 PM 1:15

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ARTICLES OF ORGANIZATION  
OF  
FULL SAIL RADIO, LLC

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLE I - NAME

The name of this limited liability company is FULL SAIL RADIO, LLC (the "Company").

ARTICLE II - PRINCIPAL OFFICE

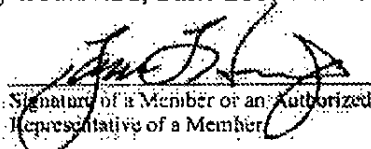
The mailing address and street address of the initial principal office of the Company is 3300 University Boulevard, Suite 218, Winter Park, Florida 32792.

ARTICLE III - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Company is 215 North Eola Drive, Orlando, Florida 32801, and the name of the initial registered agent of the Company at that address is James F. Heckin, Jr.

ARTICLE IV - MANAGEMENT

The Company is manager-managed for purposes of Section 605.0407, *Florida Statutes*, and other relevant provisions of Chapter 605, *Florida Statutes*, and the initial managers of the Company are Jonathan D. Phelps, James W. Heavener Edward E. Haddock and Jeffrey S. Barber, whose addresses are 3300 University Boulevard, Suite 218, Winter Park, Florida 32792.

  
Signature of a Member or an Authorized  
Representative of a Member

James F. Heckin, Jr.  
Typed or Printed Name of Signer

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, *Florida Statutes*.

  
James F. Heckin, Jr.