

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L16000039101
FILED 8:00 AM
February 24, 2016
Sec. Of State
tchang

Article I

The name of the Limited Liability Company is:
INDEPENDENCE EDUCATIONAL SERVICES LLC

Article II

The street address of the principal office of the Limited Liability Company is:
6738 FARRIS DR.
LAKELAND, FL. US 33811

The mailing address of the Limited Liability Company is:
6738 FARRIS DR.
LAKELAND, FL. US 33811

Article III

Other provisions, if any:
PURPOSE: THE PURPOSE OF THE LLC SHALL BE TO OWN AND OPERATE
A KUMON MATH AND READING CENTER FRANCHISE AND FOR ALL OTHER
USES INCIDENTAL THERETO.

Article IV

The name and Florida street address of the registered agent is:
CLAYTON A BEARDSLEY
6738 FARRIS DR.
LAKELAND, FL. 33811

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CLAYTON BEARDSLEY

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
CLAYTON A BEARDSLEY
6738 FARRIS DR.
LAKELAND, FL. 33811 US

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Signature of member or an authorized representative

Electronic Signature: CLAYTON BEARDSLEY

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.