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Account Number : I20120000049
Phone : (305)294-9556
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**FLORIDA LIMITED LIABILITY CO.
RS CONSULTING & MANAGEMENT SERVICES, LLC**

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**ARTICLES OF ORGANIZATION
OF
RS CONSULTING & MANAGEMENT SERVICES, LLC**

The undersigned, acting as the organizer of a limited liability company to be formed under the Florida Revised Limited Liability Company Act, as amended (the "Act"), hereby forms a Florida limited liability company (this "Company") pursuant to the Act and hereby sets forth the following Articles of Organization (these "Articles"):

ARTICLE I

Name

The name of this Company shall be: RS CONSULTING & MANAGEMENT SERVICES, LLC

ARTICLE II

Place of Business

The principal place of business and mailing address of this Company shall be 506 Fleming Street, Key West, FL 33040, and such other place or places as may be designated by the manager from time to time.

ARTICLE III

Registered Agent and Office

The initial registered agent for this Company shall be William B. Spottswood, Jr. and the address of the registered agent for service of process shall be 500 Fleming Street, Key West, FL 33040.

ARTICLE IV

Management of Business

The Company shall be manager-managed. The initial manager of the Company shall be Robert A. Spottswood.

The undersigned has executed these Articles of Organization on January 22, 2016



William B. Spottswood, Jr.
Authorized Representative

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Prepared By:
William B. Spottswood, Jr., Esq.
Spottswood, Spottswood & Spottswood
500 Fleming Street
Key West, FL 33040
(305) 294-9556
Bar No. 073171

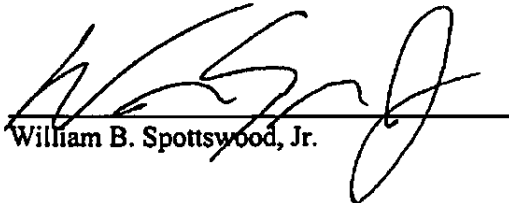
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CERTIFICATE OF DESIGNATION
AND ACCEPTANCE OF REGISTERED AGENT
(RS Consulting & Management Services, LLC)

The undersigned, having been named Registered Agent and designated to accept service of process for the above-stated Company, at 500 Fleming Street, Key West, FL 33040, hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of the duties hereunder.

Dated: January 22, 2016


William B. Spottswood, Jr.

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