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FLORIDA LIMITED LIABILITY CO. Alico Skink Mitigation, LLC

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ARTICLES OF ORGANIZATION OF ALICO SKINK MITIGATION, LLC

The undersigned executes these Articles of Organization of Alico Skink Mitigation, LLC to form a limited liability company pursuant to the Florida Revised Limited Liability Company Act.

ARTICLE I. NAME

The name of the limited liability company is: Alico Skink Mitigation, LLC

ARTICLE II. ADDRESS

The mailing and street address of the principal office of the limited liability company is 10070 Daniels Interstate Court, Suite 100, Ft. Myers, Florida 33913.

ARTICLE III. REGISTERED AGENT AND OFFICE

The street address of the initial registered office of the limited liability company is 225 East Lemon Street, Suite 300, Lakeland, Florida 33801, and the name of the Company's initial registered agent at that address is David A. Miller.

Having been named to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment of registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

ARTICLE IV. MANAGEMENT OF COMPANY

The limited liability company is to be a manager-managed company. The initial Manager of the Company is Alico, Inc., a Florida corporation.

EXECUTED this 15th day of December, 2015.

David A. Miller, an authorized representative