

ARTICLES OF DISSOLUTION

Pursuant to section 605.0707, Florida Statutes, this Florida limited liability company submits the following Articles of Dissolution:

The name of the limited liability company as currently filed with the Florida Department of State:

NEWMAN STRATEGIES AND SOLUTIONS LLC

The document number of the limited liability company: L15000194381

The file date of the articles of organization: November 17, 2015

The effective date of the dissolution if not effective on the date of filing: December 24, 2024

A description of occurrence that resulted in the limited liability company's dissolution:

NEVER ESTABLISHED A BUSINESS

The name and address of the person appointed to wind up the company's activities and affairs:

JOHN NEWMAN
3796 BIGGIN CHURCH RD WEST
JACKSONVILLE, FL 32224

I/we submit this document and affirm that the facts stated herein are true. I/we am/are aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in section 817.155, Florida Statutes.

Signature: JOHN NEWMAN

Electronic Signature of authorized person