

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L15000177603  
FILED 8:00 AM  
October 19, 2015  
Sec. Of State  
tdcannon

**Article I**

The name of the Limited Liability Company is:

ERM SALES & MARKETING CONSULTING, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

920 ANDALUSIA AVENUE  
CORAL GABLES, FL. 33134

The mailing address of the Limited Liability Company is:

920 ANDALUSIA AVENUE  
CORAL GABLES, FL. 33134

**Article III**

The name and Florida street address of the registered agent is:

ELIZABETH R MCCARTHY  
920 ANDALUSIA AVENUE  
CORAL GABLES, FL. 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ELIZABETH R MCCARTHY

### **Article IV**

The name and address of person(s) authorized to manage LLC:

Title: AR  
ELIZABETH R MCCARTHY  
920 ANDALUSIA AVENUE  
CORAL GABLES, FL. 33134

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### **Article V**

The effective date for this Limited Liability Company shall be:

10/19/2015

Signature of member or an authorized representative

Electronic Signature: ELIZABETH MCCARTHY

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.