

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L15000176176
FILED 8:00 AM
October 16, 2015
Sec. Of State
tburch

Article I

The name of the Limited Liability Company is:
ECUSA INVESTMENTS & SERVICES, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
7981 NW 82ND AVENUE
MIAMI, FL. US 33166

The mailing address of the Limited Liability Company is:
7981 NW 82ND AVENUE
MIAMI, FL. US 33166

Article III

Other provisions, if any:
REAL ESTATE INVESTMENTS AND SERVICES AND ANY OTHER LAWFUL
PURPOSE.

Article IV

The name and Florida street address of the registered agent is:
MARIA HURTADO
11338 SW 71ST LANE
MIAMI, FL. 33173

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MARIA HURTADO

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGRM
OSCAR HURTADO
7981 NW 82ND AVENUE
MIAMI, FL. 33166 US

Title: MGRM
DANIEL F CANELOS
7981 NW 82ND AVENUE
MIAMI, FL. 33166 US

Title: MGR
JAVIER F BUCHELI
7981 NW 82ND AVENUE
MIAMI, FL. 33166 US

Title: MGR
JORGE A PENAFIEL
7981 NW 82ND AVENUE
MIAMI, FL. 33166 US

L15000176176
FILED 8:00 AM
October 16, 2015
Sec. Of State
tburch

Article VI

The effective date for this Limited Liability Company shall be:

10/15/2015

Signature of member or an authorized representative

Electronic Signature: OSCAR HURTADO

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.