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CATLIN SAXON FINK & KOLSKI, LLP

2600 DOUGLAS ROAD  
SUITE 1003  
CORAL GABLES, FLORIDA 33134-6143

(305) 371-9575

FAX (305) 371-8011

H. JAMES CATLIN, JR.  
RETIRED

September 14, 2015

Registration Section  
Division of Corporations  
Clifton Building  
2661 Executive Center Circle  
Tallahassee, FL 32301

Via Federal Express

Re: Healthy West Kendall, LLC

Ladies and Gentlemen:

Enclosed is the original and one copy of the Articles of Organization for Healthy West Kendall, LLC, which are submitted for filing.

Also enclosed is my firm check for \$155.00, payable to Florida Department of State, which includes the filing fee and the certified copy fee.

Please send the certified copy to me. Please contact me if you have any questions regarding this filing.

Sincerely,



KYLE R. SAXON



FLORIDA DEPARTMENT OF STATE  
Division of Corporations

September 23, 2015

CATLIN SAXON FINK & KOLSKI, LLP  
2600 DOUGLAS ROAD, SUITE 1003  
CORAL GABLES, FL 33134-6143

SUBJECT: HEALTHY WEST KENDALL, LLC  
Ref. Number: W15000063301

We have received your document for HEALTHY WEST KENDALL, LLC and your check(s) totaling \$155.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

The name of the entity must be identical throughout the document.

The document must be signed by a member or an authorized representative of a member.

Please return the corrected original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6052.

Maryanne Dickey  
Regulatory Specialist II  
New Filing Section

Letter Number: 515A00020071

**ARTICLES OF ORGANIZATION  
FOR  
HEALTHY WEST KENDALL, LLC**  
a Florida limited liability company

15 SEP 15 AM 9:29  
C:\Users\j\Documents\Healthy West Kendall\Healthy West Kendall, LLC\Articles of Organization.docx

**ARTICLE I - NAME**

The name of the Limited Liability Company is:

**HEALTHY WEST KENDALL, LLC**

**ARTICLE II - ADDRESS**

The mailing address and the street address of the principal office of the Limited Liability Company is 6855 Red Road, Suite 600, Coral Gables, Florida 33143.

**ARTICLE III - DURATION**

The period of duration for the Limited Liability Company shall be perpetual.

**ARTICLE IV – MANAGEMENT**

The Limited Liability Company shall be managed by its Managers. The initial Managers of the Limited Liability Company and their addresses are:

Javier Hernandez-Lichtl	9555 SW 162 <sup>ND</sup> Avenue Miami, Florida 33196
Ralph E. Lawson	6855 Red Road, Suite 600 Coral Gables, Florida 33143
Wendy Greenleaf	6855 Red Road, Suite 600 Coral Gables, Florida 33143

**ARTICLE V – MEMBER**

The sole Member of the limited liability company is West Kendall Baptist Hospital, Inc., a Florida not-for-profit corporation, whose address is 9555 SW 162<sup>ND</sup> Avenue, Miami, Florida 33196.

**ARTICLE VI – REGISTERED AGENT AND OFFICE**

The name and address of the initial registered agent of the Limited Liability Company is:

David R. Friedman, Esq.  
6855 Red Road, Suite 600  
Coral Gables, Florida 33143

Dated this 4th day of September, 2015.

These Articles of Organization are executed in accordance with Section 605.0203(1)(b), Florida Statutes. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in Section 817.155, Florida Statutes.

**WEST KENDALL BAPTIST HOSPITAL,  
INC.,** a Florida not-for-profit corporation

By: 

**JAVIER HERNANDEZ-LICHTL**, Chief  
Executive Officer

**REGISTERED AGENT'S ACCEPTANCE**

Having been named to accept service of process for the above-named Limited Liability Company, at the place designated in the foregoing Articles of Organization, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.

Dated: September 4, 2015.

  
**DAVID R. FRIEDMAN, ESQ.**  
Registered Agent