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**Wolters Kluwer**  
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**CT Corporation**

515 East Park Avenue  
Tallahassee, FL 32301

850 558 1930 tel  
855 637 1628 fax  
[www.ctcorporation.com](http://www.ctcorporation.com)

October 1, 2015

Department of State, Florida  
Clifton Building  
2611 Executive Center Circle  
Tallahassee FL 32301

Re: Order #: 9716659 SO  
Customer Reference 1: None Given  
Customer Reference 2: None Given

Dear Department of State, Florida :

Please obtain the following:

A.R. SAVAGE COMPANY, LLC (FL)  
Conversion  
Florida

A.R. SAVAGE COMPANY, LLC (FL)  
Formation  
Florida

Enclosed please find a check for the requisite fees. Please return document(s) to the attention of the undersigned.

If for any reason the enclosed cannot be processed upon receipt, please contact the undersigned immediately at (850) 222-1092 .

Thank you very much for your help.

Sincerely,

Connie R Bryan  
Senior Fulfillment Specialist  
[Connie.Bryan@wolterskluwer.com](mailto:Connie.Bryan@wolterskluwer.com)

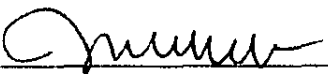
**CERTIFICATE OF CONVERSION  
OF  
A.R. SAVAGE COMPANY, LLLP  
INTO  
A.R. SAVAGE COMPANY, LLC**

This Certificate of Conversion and attached Articles of Organization are submitted to convert the following Florida Limited Liability Limited Partnership into a Florida Limited Liability Company in accordance with Section 620.2104 and Section 605.1045, Florida Statutes.

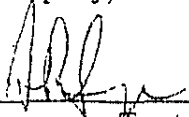
1. The name of the Florida Limited Liability Limited Partnership immediately prior to the filing of this Certificate of Conversion is: **A.R. Savage Company, LLLP**
2. The entity to be converted is a limited liability limited partnership and was first organized and formed under the laws of Florida on November 19, 2010, under Document Number A10000000745.
3. The name of the Florida Limited Liability Company as set forth in the attached Articles of Organization is: **A.R. Savage Company, LLC.**
4. The above referenced Florida Limited Liability Limited Partnership has converted into a Florida Limited Liability Company in compliance with Chapter 620, Florida Statutes, and the conversion complies with Chapter 605, Florida Statutes.
5. The plan of conversion was approved by the converting Florida Limited Liability Limited Partnership as required by Chapter 620 and Chapter 605, Florida Statutes.
6. This conversion is effective October 1, 2015.

IN WITNESS WHEREOF, the undersigned have executed these Articles of Conversion this 1<sup>st</sup> day of October, 2015.

**A.R. Savage Company, LLC**

By:   
James W. Goodwin  
Attorney and Authorized Representative

**A.R. Savage Company, LLLP**

By:   
Arthur R. Savage, as Trustee of the  
Arthur R. Savage Revocable Trust,  
the General Partner

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**ARTICLES OF ORGANIZATION  
OF  
A.R. SAVAGE COMPANY, LLC**

The undersigned subscriber to these Articles of Organization, a natural person competent to contract, does hereby form a limited liability company under the laws of the State of Florida.

**ARTICLE I  
Name**

The name of the limited liability company is **A.R. SAVAGE COMPANY, LLC**.

**ARTICLE II  
Address and Place of Business**

The mailing address and principal place of business for the limited liability company is:

202 S. Rome Ave., Suite 200  
Tampa, Florida 33606

**ARTICLE III  
Period of Duration**

The limited liability company shall begin existence on the day of filing, and shall continue into perpetuity, or until dissolved in a manner provided by law or by regulations adopted by the members of the limited liability company.

**ARTICLE IV  
Purposes**

The limited liability company may engage in the transaction of any or all lawful business for which limited liability companies may be formed under the laws of the State of Florida.

**ARTICLE V  
Registered Office and Registered Agent**

The street address of the limited liability company's initial registered office is **201 North Franklin Street, Suite 2000, Tampa, Florida 33602** and the initial registered agent at such address is **James W. Goodwin**. The limited liability company may change its registered office or its registered agent or both by filing with the Department of State of the State of Florida a statement complying with Section 605, Florida Statutes. **James W. Goodwin** is specifically authorized to sign and file such Affidavits as may be required under Section 605, Florida Statutes.

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**ARTICLE VI**  
**Management**

The management of the limited liability company, unless otherwise provided in the articles of organization or the operating agreement, shall be vested in a Board of Managers. The initial manager is:

**Arthur R. Savage**  
202 S. Rome Ave., Suite 200  
Tampa, Florida 33606

**ARTICLE VII**  
**Continuity of Business**

Upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member, or upon the occurrence of any other event which terminates the continued membership of a member in the limited liability company, the business of the limited liability company shall not cease and the limited liability company shall not be dissolved unless the business of the limited liability company is terminated by the consent or agreement of all remaining members.

**ARTICLE VIII**  
**Operating Agreement**

The members of the limited liability company shall adopt an operating agreement which shall act as the operating agreement of the members pertaining to the regulation, management and affairs of the limited liability company, provided that such operating agreement shall not be inconsistent with these Articles of Organization or with the laws of the State of Florida. The operating agreement shall be repealed or altered only by the members of the limited liability company, in the manner now or hereafter prescribed by the laws of the State of Florida.

**ARTICLE IX**  
**Effective Date**

These Articles of Organization shall be effective October 1, 2015.

**ARTICLE X**  
**Acknowledgment**

The undersigned subscriber does hereby certify that the foregoing constitutes the proposed Articles of Organization of **A.R. SAVAGE COMPANY, LLC**.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization this 1<sup>st</sup> day of October, 2015.



James W. Goodwin  
Attorney and Authorized Representative

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**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

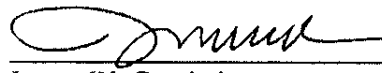
PURSUANT TO THE PROVISIONS OF SECTION 605, FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the limited liability company is: **A.R. SAVAGE COMPANY, LLC**
2. The name and address of the registered agent and office is:

**James W. Goodwin  
201 North Franklin Street  
Suite 2000  
Tampa, Florida 33602**

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated this 1<sup>st</sup> day of October, 2015.



James W. Goodwin  
Registered Agent

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