

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L15000158111  
FILED 8:00 AM  
September 16, 2015  
Sec. Of State  
tchang

**Article I**

The name of the Limited Liability Company is:  
MAC BLUE HERON, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:  
2660 SOUTH OCEAN BOULEVARD  
UNIT 706S  
PALM BEACH, FL. US 33480

The mailing address of the Limited Liability Company is:  
2660 SOUTH OCEAN BOULEVARD  
UNIT 706S  
PALM BEACH, FL. US 33480

**Article III**

Other provisions, if any:

TO DEVELOP, ACQUIRE, OWN, AND OPERATE ONE OR MORE DUNKIN' DONUTS™  
DONUTS AND/OR BASKIN-ROBBINS FRANCHISES, AND TO CONDUCT ALL  
BUSINESS AND FINANCING ACTIVITIES RELATED TO THOSE  
FRANCHISES AND ANY OTHER LAWFUL PURPOSE

**Article IV**

The name and Florida street address of the registered agent is:  
CARLOS P ANDRADE  
2660 SOUTH OCEAN BOULEVARD  
UNIT 706S  
PALM BEACH, FL. 33480

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CARLOS P. ANDRADE

## Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR  
CARLOS P ANDRADE  
2660 SOUTH OCEAN BOULEVARD, UNIT 706S  
PALM BEACH, FL. 33480 US

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Signature of member or an authorized representative

Electronic Signature: CARLOS P. ANDRADE

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.