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**FLORIDA LIMITED LIABILITY CO.
FLAM Design, L.L.C.**

Certificate of Status	0
Certified Copy	1
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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I - Name:

The name of the Limited Liability Company is:

FLAM Design, L.L.C.

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

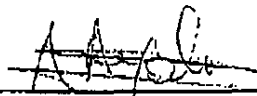
100 Bayview Drive, Suite 1608
Sunny Isles Beach, FL 33160

ARTICLE III- Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent is:

Agustina Ayala
100 Bayview Drive, Suite 1608
Sunny Isles Beach, FL 33160

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605 F.S.



Registered Agent's Signature

ARTICLE IV - Duration:

Perpetual or until the majority of the organizers should dissolve the Limited Liability Company.

ARTICLE V - Management & Members:

The Limited Liability Company is to be managed by the one and is therefore, a member managed company—and the name and address of the managing members are:

Pedro Delguy, MGRM 50% ,
100 Bayview Drive, Suite 1608
Sunny Isles Beach, FL 33160

Agustina Ayala, MGRM 50%
100 Bayview Drive, Suite 1608
Sunny Isles Beach, FL 33160

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TALLAHASSEE, FLORIDA

ARTICLE VI- Admission of New Members:

The right, if given, of the members to admit additional members and the terms and conditions of the admissions shall be:

By a vote from the majority of the members of the Limited Liability Company.

ARTICLE VII - Members Rights to Continue Business:

The right, if given, of the remaining members of the Limited Liability Company to continue the business on the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the limited liability company shall be:

By a majority-in-interest of at least two remaining members, which may elect to continue the existence and business of the Limited Liability Company in the event of any termination of the continued membership of any member.

ARTICLE VIII - Member Expulsion:

The Limited Liability Company shall have the power to expel a member as provided in the Operating Agreement.

ARTICLE IX- Members Personal Liability:

A member's personal liability to the Limited Liability Company or its Members for monetary damages for breach of fiduciary duty shall be limited to the fullest extent permitted by the Florida Limited Liability Company Act.


Pedro Delgny, MGRM


Agustina Ayala, MGRM

(In accordance with section 605. 0203 Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)