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Florida Department of State
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FLORIDA LIMITED LIABILITY CO.
Blackburn Actuarial Services, LLC

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**ARTICLES OF ORGANIZATION
OF
BLACKBURN ACTUARIAL SERVICES, LLC**

The undersigned hereby organizes a limited liability company under the provisions of the Florida Revised Limited Liability Company Act (the "Act"), and pursuant to the following Articles of Organization:

ARTICLE 1
Name

The name of this limited liability company is:

Blackburn Actuarial Services, LLC

(hereafter, the "Company").

ARTICLE 2
Effective Date

The Company shall have perpetual existence, commencing on the date that these Articles of Organization are filed with the Florida Department of State.

ARTICLE 3
Mailing Address and Principal Office

The mailing address and the address of the principal office of the Company is 1743 E. Mulberry Drive, Unit B, Tampa, FL 33604.

ARTICLE 4
Initial Registered Office and Agent

The street address of the initial registered office of the Company is 1743 E. Mulberry Drive, Unit B, Tampa, FL 33604, and the name of the initial registered agent of the Company at that address is Michael Blackburn.

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15 JUN 25 PM 2:32

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ARTICLE 5
Management of the Company

The Company is to be managed by one or more managers and is, therefore, a manager-managed limited liability company within the meaning of Section 605.0102(39) of the Act. The name and address of the initial manager are:

Michael Blackburn
1743 E. Mulberry Drive, Unit B
Tampa, Florida 33604

ARTICLE 6
Indemnification

The Company shall indemnify its managers and members to the fullest extent authorized by law.

ARTICLE 7
Transfer Restrictions

The limited liability company membership interests of the Company shall be subject to the transfer restrictions set forth in the Company's Operating Agreement, a copy of which shall be maintained at the principal office of the Company.

IN WITNESS WHEREOF, the undersigned authorized representative of the sole member has executed these Articles of Organization this 25th day of June, 2015, and the undersigned registered agent acknowledges that he is familiar with, and accepts, the obligations of his position as registered agent of the Company as provided for in Chapter 605 of the Florida Statutes.



MICHAEL BLACKBURN, Authorized
Representative and Registered Agent

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