Electronic Articles of Organization For Florida Limited Liability Company

L15000091586 FILED 8:00 AM May 26, 2015 Sec. Of State tbrown

Article I

The name of the Limited Liability Company is:

CUBANA AIRLINES LLC

Article II

The street address of the principal office of the Limited Liability Company is:

780 NW 42 AVE 7 MIAMI, FL. 33126

The mailing address of the Limited Liability Company is:

780 NW 42ND AVE 7 MIAMI, FL. 33126

Article III

Other provisions, if any:

ALL LAWFUL BUSINESS

Article IV

The name and Florida street address of the registered agent is:

LINDA RUIZ MARTINEZ 780 NW 42ND AVE 7 MIAMI, FL. 33126

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: LINDA RUIZ MARTINEZ

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR LINDA RUIZ MARTINEZ 780 NW 42ND AVE MIAMI, FL. 33126 US

Title: MGR ISMAEL O SENE 780 NW 42ND AVE MIAMI, FL. 33126 US L15000091586 FILED 8:00 AM May 26, 2015 Sec. Of State tbrown

Article VI

The effective date for this Limited Liability Company shall be:

06/01/2015

Signature of member or an authorized representative

Electronic Signature: LINDA RUIZ MARTINEZ

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.