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**FLORIDA LIMITED LIABILITY CO.**  
**O'Steen Volvo Land, LLC**

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**O'STEEN VOLVO LAND, LLC**  
**ARTICLES OF ORGANIZATION**

The undersigned, desiring to form a limited liability company under and pursuant to the Florida Revised Limited Liability Company Act, Chapter 605, does hereby adopt the following Articles of Organization:

**ARTICLE I**  
**NAME**

The name of the limited liability company is O'Steen Volvo Land, LLC (the "Company").


**ARTICLE II**  
**ADDRESS**

The mailing address and street address of the principal place of business of the Company is: 10863 Phillips Highway, Jacksonville, FL 32256.

**ARTICLE III**  
**REGISTERED AGENT AND OFFICE**

The street address of the initial Registered Office of this Company in the State of Florida shall be 10863 Phillips Highway, Jacksonville, FL 32256. The name of the initial Registered Agent of this Company at the above address shall be Harold S. O'Steen, Jr.

IN WITNESS WHEREOF, the undersigned person has executed these Articles of Organization this 3rd day of March, 2015.

  
Mark H. O'Steen, as authorized representative

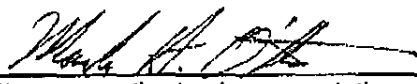
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**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE  
FOR THE SERVICE OF PROCESS WITHIN FLORIDA,  
NAMING AGENT UPON WHOM PROCESS MAY BE SERVED**

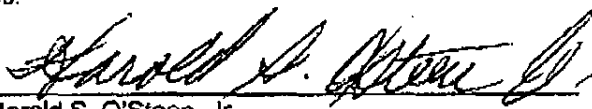
In compliance with Section 605.0113, Florida Statutes, the following is submitted:

That O'Steen Volvo Land, LLC, desiring to organize or qualify under the laws of the State of Florida, with its principal place of business at 10863 Phillips Highway, Jacksonville, FL 32256, has named Harold S. O'Steen, Jr. as its agent to accept service of process within Florida.

  
Mark H. O'Steen, as authorized representative

Date: March 3, 2015

Having been named to accept service of process for the above stated Limited Liability Company, at the place designated in this certificate, the undersigned hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of his duties.

  
Harold S. O'Steen, Jr.

Date: 3-3-15, 2015

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