

ARTICLES OF DISSOLUTION

Pursuant to section 605.0707, Florida Statutes, this Florida limited liability company submits the following Articles of Dissolution:

The name of the limited liability company as currently filed with the Florida Department of State:

LUBIN RESEARCH FOR BUSINESS & PUBLIC POLICY LLC

The document number of the limited liability company: L14000185768

The file date of the articles of organization: December 4, 2014

The effective date of the dissolution if not effective on the date of filing: March 28, 2022

A description of occurrence that resulted in the limited liability company's dissolution:

MANAGER RETIRED.

The name and address of the person appointed to wind up the company's activities and affairs:

PAUL LUBIN
109 HALF MOON CIRCLE F2
HYPOLUXO, 33462

I/we submit this document and affirm that the facts stated herein are true. I/we am/are aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in section 817.155, Florida Statutes.

Signature: PAUL LUBIN

Electronic Signature of authorized person