

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L14000174409
FILED 8:00 AM
November 10, 2014
Sec. Of State
tburch**

Article I

The name of the Limited Liability Company is:

SHUSHOP 3 LLC

Article II

The street address of the principal office of the Limited Liability Company is:

2395 NW 21 TERRACE
MIAMI, FL. US 33142

The mailing address of the Limited Liability Company is:

2395 NW 21 TERRACE
MIAMI, FL. US 33142

Article III

Other provisions, if any:

RETAIL STORE SELLING SHOES AND ACCESSORIES

Article IV

The name and Florida street address of the registered agent is:

ARM CONSULTING & CO, INC.
6050 SW 24TH PLACE
206
DAVIE, FL. 33314

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ARMANDO NODA

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
ERS USA LLC
2395 NW 21 TERRACE
MIAMI, FL. 33142 US

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Article VI

The effective date for this Limited Liability Company shall be:

11/10/2014

Signature of member or an authorized representative

Electronic Signature: ARMANDO NODA

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.