

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L14000117901
FILED 8:00 AM
July 28, 2014
Sec. Of State
tburch

Article I

The name of the Limited Liability Company is:

SALVAGE SUBROGATION & RECOVERY ASSOCIATES, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

9830 GUIDY LN
PENSACOLA, FL. US 32514

The mailing address of the Limited Liability Company is:

410 LIMERICK LN.
PENSACOLA, FL. US 32514

Article III

Other provisions, if any:

THE PURPOSE OF THIS ENTITY IS TO CONDUCT ANY LAWFUL
BUSINESS IN THE STATE OF FLORIDA.

Article IV

The name and Florida street address of the registered agent is:

CELESTE M LACY
410 LIMERICK LN.
PENSACOLA, FL. FL

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CELESTE M. LACY

Article V

The name and address of person(s) authorized to manage LLC:

Title: AMBR
MICHAEL A LACY
410 LIMERICK LN.
PENSACOLA, FL. 32514 US

Title: AMBR
CELESTE M LACY
410 LIMERICK LN.
PENSACOLA, FL. 32514 US

Signature of member or an authorized representative

Electronic Signature: MICHAEL A. LACY

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.

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