

Division of Corporations

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Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850) 617-6383

From:

Account Name : THE FARR LAW FIRM
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****Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.****

Email Address:

Stavrand@me.com

FLORIDA LIMITED LIABILITY CO.

Norma N. Rose Books, LLC

Certificate of Status	0
Certified Copy	0
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Corporate Filing Menu

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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I — Name:

The name of the Limited Liability Company is:

Norma N. Ross Books, LLC

ARTICLE II — Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

Mailing Address: 15400 Water Oak Ct.
Punta Gorda, FL 33982

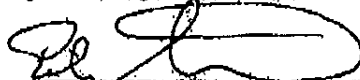
Street Address: 15400 Water Oak Ct.
Punta Gorda, FL 33982

ARTICLE III — Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Erik Stavrand
15400 Water Oak Ct.
Punta Gorda, FL 33982

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.



Erik Stavrand, Registered Agent

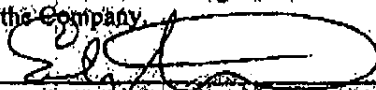
ARTICLE IV — Management

The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager-managed company with the initial managers being:

Erik Stavrand
15400 Water Oak Ct.
Punta Gorda, FL 33982

Susan R. Gaire
15400 Water Oak Ct.
Punta Gorda, FL 33982

The initial manager shall serve until his resignation or removal in accordance with the terms of Operating Agreement of the Company.



Erik Stavrand, Authorized Representative of a Member

(In accordance with section 605.0203(1)(b), Florida Statutes, the execution of this affidavit constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

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