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Email Address:

# FLORIDA LIMITED LIABILITY CO.

The Grove Shops Holdings, LLC

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### ARTICLES OF ORGANIZATION

#### Article I. Name

The name of this Florida limited liability company is: The Grove Shops Holdings, LLC

#### Article II. Address

The street address of the Company's initial principal office is: The Grove Shops Holdings, LLC 370 MIRACLE MILE CORAL GABLES FL 33134

The mailing address of the Company's initial principal office is: The Grove Shops Holdings, LLC 370 MIRACLE MILE

CORAL GABLES FL 33134

### Article III. Registered Agent

The name and street address of the Company's registered agent is:

Anibal J. Duarte-Viera
370 MIRACLE MILE
CORAL GABLES FL 33134

#### Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

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EFFECTIVE DATE

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#### Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

#### Article VI. Management

This will be a manager-managed company. The name and address of each manager is:

Fausto E. Callava
370 MIRACLE MILE
CORAL GABLES FL 33134
A&I Pardo Holdings, LTD
370 MIRACLE MILE
CORAL GABLES FL 33134
Duarte-Viera Enterprises, LP
370 MIRACLE MILE
CORAL GABLES FL 33134

### Article VII. Company Existence

The Company's existence shall begin effective as of May 29, 2014.

The undersigned authorized representative of a member executed these Articles of Organization on 5/29/2014.

CORPORATE CREATIONS INTERNATIONAL INC.

Jim "JP" Perkins Executive Vice President and Chief

by Gina Mulligan as Attorney-in-Fact

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#### STATEMENT OF REGISTERED AGENT

LIMITED LIABILITY COMPANY:
The Grove Shops Holdings, LLC

REGISTERED AGENT/OFFICE: Anibal J. Duarte-Viera

370 MIRACLE MILE CORAL GABLES FL 33134

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

ANIBAL J. DUARTE-VIERA

Gina Mulligan, Special Secretary

Date: May 29, 2014.

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