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FLORIDA LIMITED LIABILITY CO. SAILUN TIRE LATIN AMERICA, LLC

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B. BOSTICK

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ARTICLES OF ORGANIZATION

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SAILUN TIRE LATIN AMERICA, LLC

The undersigned members to these Articles of Organization hereby associate themselves together to form a Limited Liability Company under the laws of the State of Florida.

ARTICLE I NAME

The name of this Limited Liability Company is: SAILUN TIRE LATIN AMERICA, LLC

ARTICLE **GENERAL NATURE OF BUSINESS**

The Limited Liability Company may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE III TERM OF EXISTENCE

This Limited Liability Company is to exist perpetually. The Limited Liability Company's business will continue without regard to the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the Limited Liability Company.

ARTICLE IV

The principal office and mailing address of this Limited Liability Company in the State of Florida is 9840 S.W. 77TH AVE, PH 301, MIAMI FL 33156. The Board of Managers may from time to time move the principal office or the mailing address to another address in Florida.

<u>ARTICLE V</u> REGISTERED OFFICE, REGISTERED AGENT

That SAILUN TIRE LATIN AMERICA, LLC, desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Organization at the County of Miami-Dade, State of Florida, hereby designates ARAZOZA & FERNANDEZ-FRAGA P.A., as its Registered Agent to accept services within the State. The registered office of the Limited Liability Company shall be 2100 SALZEDO STREET, SUITE 300, CORAL **GABLES, FL 33134.**

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ARTICLE VI MANAGEMENT

The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager - managed company. The Initial Managers/Officers of the Company shall be:

MANAGER - CEO - PRESIDENT MARCO ZIGNI-NICOLINI of c/o 9840 S.W. 77TH AVE, PH 301, MIAMI FL 33156

VICE PRESIDENT
MANUEL RODRIGUES of
c/o 9840 S.W. 77TH AVE, PH 301, MIAMI FL 33156

WITNESS the hand and seal of a Manager of the Company in Miami-Dade County, State of Florida, this 17^{-1h} day of April, 2014

MARCO ZIGNI-NICOLINI

COUNTY OF MIAMI-DADE)	
TIRE LATIN AMÉRICA, LLC, for and on	ARCO ZIGNI-NICOLINI, the Manager of SAILUN behalf of the Company, who is personally known as identification, who being by me he signed the same for the purposes therein
first duly sworn, acknowledges that is expressed.	he signed the same for the purposes therein
WITNESS my hand and seal at Miami-D	Dade County, Florida this 17 th day of April, 2014
	Lole 2/355
	NOTARY PUBLIC, STATE OF FLORIDA

01/23/2016

My commission expires:

STATE OF FLORIDA

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In compliance with Section 48.091, Florida statutes, the following is submitted:

FIRST: That SAILUN TIRE LATIN AMERICA, LLC, desiring to organize or qualify under the laws of the State of Florida, with its principal place of business at the County of Miami-Dade, State of Florida, designates ARAZOZA & FERNANDEZ FRAGA P.A., as its Registered Agent to accept services within the State. The registered office of the Limited Liability Company shall be 2100 SALZEDO STREET, SUITE 300, CORAL GABLES, FL 33134.

Having been named to accept service of process for the above stated Limited Liability Company, at the place designated in this certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

REGISTERED AGENT

Arazoza & Fernandez-Fraga P.A.

Carlos F. Arazoza

Director

April 16, 2014