

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L14000050073
FILED 8:00 AM
March 25, 2014
Sec. Of State
tbrown**

Article I

The name of the Limited Liability Company is:
THINKING HEADS AMERICAS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
2701 PONCE DE LEON BLVD
SUITE 202
CORAL GABLES, FL. 33134

The mailing address of the Limited Liability Company is:
2701 PONCE DE LEON BLVD
SUITE 202
CORAL GABLES, FL. 33134

Article III

Other provisions, if any:

THE PURPOSE FOR WHICH THE COMPANY IS ORGANIZED IS: TO
ENGAGE IN ANY LAWFUL ACT OR ACTIVITY FOR WHICH CORPORATIONS
MAY BE ORGANIZED UNDER THE LAW OF FLORIDA.

Article IV

The name and Florida street address of the registered agent is:
EPGD ATTORNEYS AT LAW, P.A.
2701 PONCE DE LEON BLVD
SUITE 202
CORAL GABLES, FL. 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ERIC P. GROS-DUBOIS

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
JOSE CASTELLANO
33156 TANYA STREET
CORAL GABLES, FL. 33156

Title: MGR
EDUARDO RABASSA
426 HAMPTON LANE
KEY BISCAYNE, FL. 33149

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Signature of member or an authorized representative

Electronic Signature: ERIC P. GROS-DUBOIS

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.



March 26, 2014

VIA FACSIMILE: 850-245-6030

Attn: Teresa Brown

RE: Document Number: W14000019083
Entity Name: THINKING HEADS AMERICAS, LLC
Tracking Number: 700258105767; Pin Number: 5767
The document number of the name conflict is P14000020917.

Dear Ms. Brown:

As requested and pursuant to my telephone call with you this morning, I am writing you to confirm that the owners, incorporators and directors of THINKING HEADS AMERICAS, INC are the same owners, incorporators and directors of THINKING HEADS AMERICAS, LLC. I am the attorney who established both. I also filed the articles of dissolution of the CORPORATION, and immediately filed the articles of organization for the LLC. We are hereby confirming that there is no intention of revoking the dissolution, which we intend to be permanent, and request that you release the name to our other entity, the LLC.

Should you have any questions or concerns regarding anything in this letter, please do not hesitate to contact me at the address or phone number below.

Best Regards,

Eric P. Gros-Dubois, Esq.

For the Firm

Affirmed: Jose Castellano, Director:

STATE OF FLORIDA
COUNTY OF MIAMI DADE

Sworn to (or affirmed) and subscribed before me this Wednesday, March 26, 2014, by Jose Castellon. Personally Known ☒ OR Produced Identification ☐ Type of Identification Produced:

Signature of Notary Public - State of Florida



Eric Gros-Dubois
COMMISSION #EE056928
EXPIRES: JAN. 20, 2016
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