

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L14000025341
FILED 8:00 AM
February 13, 2014
Sec. Of State
mmilligan**

Article I

The name of the Limited Liability Company is:

PAN AM AIRWAYS, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

200 PARK AVENUE
STE 1700
NEW YORK, NY. US 10166

The mailing address of the Limited Liability Company is:

200 PARK AVENUE
STE 1700
NEW YORK, NY. US 10166

Article III

The name and Florida street address of the registered agent is:

DAVID SCOTT
18340 NE 8TH AVENUE
N. MIAMI BEACH, FL. 33179

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: DAVID SCOTT

Article IV

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The name and address of person(s) authorized to manage LLC:

Title: MGRM
DAVID SCOTT
200 PARK AVE, STE 1700
NEW YORK, NY. 10166 US

Title: MGRM
JOSEPH A ROSSI
200 PARK AVE, STE 1700
NEW YORK, NY. 10166 US

Title: MGRM
JAMES F MARSHALL
200 PARK AVE, STE 1700
NEW YORK, NY. 10166 US

Title: MGRM
JOHN E KENNY
200 PARK AVE, STE 1700
NEW YORK, NY. 10166 US

Title: MGRM
MOHIDDIN K KHWAJA
200 PARK AVE, STE 1700
NEW YORK, NY. 10166 US

Article V

The effective date for this Limited Liability Company shall be:

02/06/2014

Signature of member or an authorized representative

Electronic Signature: MOHIDDIN KHWAJA

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.