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(Business Entity Name)

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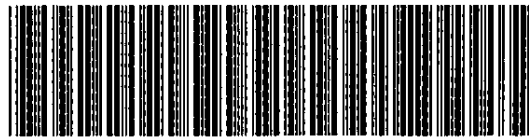
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• BOARD CERTIFIED IN CIVIL TRIAL
AND BUSINESS LITIGATION
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◊ ALSO ADMITTED IN MASSACHUSETTS
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• ALSO ADMITTED IN OHIO
◊ ALSO ADMITTED IN PENNSYLVANIA
◊ ALSO ADMITTED IN RHODE ISLAND
◊ ALSO ADMITTED IN TEXAS

MEMORANDUM

To: Florida Department of State – Division of Corporations
From: Jill Byrne, Legal Assistant to Joseph Najmy, Esq.
Date: December 9, 2013
Subject: Domestication of PA Entities

Dear Sir/Madam:

Enclosed please find three separate domestication packets for the following Pennsylvania entities along with a check in the amount of \$450.00 (\$150 for Certificate of Conversion and \$125 for Articles of Organization for each entity). The entities are (i) 340 Blackburn Road, LLC, R&B Real Estate Development, LLC and Ryan Family Enterprises, LLC.

If you should need anything further please let me know. I can be reached at the Lakewood Ranch number above. Thank you.

Jill Byrne
Jill Byrne

2013 DEC 11 PM 1:27
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COVER LETTER

TO: Registration Section
Division of Corporations

SUBJECT: 340 BLACKBURN ROAD, LLC
(Name of Resulting Florida Limited Company)

The enclosed Certificate of Conversion, Articles of Organization, and fees are submitted to convert an "Other Business Entity" into a "Florida Limited Liability Company" in accordance with s. 608.439, F.S.

Please return all correspondence concerning this matter to:

JOSEPH L. NAJMY, ESQ.

(Contact Person)

NAJMY THOMPSON, P.L.

(Firm/Company)

6320 VENTURE DRIVE, SUITE 104

(Address)

LAKEWOOD RANCH, FL 34202

(City, State and Zip Code)

JNAJMY@NAJMYTHOMPSON.COM

E-mail address: (to be used for future annual report notifications)

For further information concerning this matter, please call:

JILL E. BYRNE

(Name of Contact Person)

at (941) 907-3999

(Area Code and Daytime Telephone Number)

Enclosed is a check for the following amount:

- | | | | |
|--|---|---|--|
| <input checked="" type="checkbox"/> \$150.00 Filing Fees
(\$25 for Conversion
& \$125 for Articles
of Organization) | <input type="checkbox"/> \$155.00 Filing Fees
and Certificate of
Status | <input type="checkbox"/> \$180.00 Filing Fees
and Certified Copy | <input type="checkbox"/> \$185.00 Filing Fees,
Certified Copy, and
Certificate of Status |
|--|---|---|--|

STREET ADDRESS:

Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

MAILING ADDRESS:

Registration Section
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

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2013 DEC 11 PM 1:27
TALLAHASSEE, FL
CLERK OF CIRCUIT COURT

CERTIFICATE OF CONVERSION

For

340 BLACKBURN ROAD, LP

Into

340 BLACKBURN ROAD, LLC

FILED
2019 DEC 11 PM 1:21
CLERK OF SUPERIOR COURT
JANUARY 14, 2004

This Certificate of Conversion and attached Articles of Organization are submitted to convert the following Pennsylvania Limited Partnership, "340 BLACKBURN ROAD, LP" into a Florida Limited Liability Company in accordance with §608.439, Florida Statutes.

1. The name of the corporation immediately prior to the filing of this Certificate of Conversion is 340 BLACKBURN ROAD, LP.
2. 340 BLACKBURN ROAD, LP is a limited partnership first formed under the laws of Pennsylvania on January 14, 2004.
3. The jurisdiction of 340 BLACKBURN ROAD, LP has now changed and is organized as a limited liability company under the law of the State of Florida.
4. The name of the Florida Limited Liability Company as set forth in the attached Articles of Organization is 340 BLACKBURN ROAD, LLC.
5. This conversion shall be effective on the date of filing.
6. The conversion is permitted by the applicable law(s) governing the 340 BLACKBURN ROAD, LP (the other business entity) and the conversion complies with such law(s) and the requirements of §608.439, F.S., in effecting the conversion.
7. 340 BLACKBURN ROAD, LP currently exists on the official records of Pennsylvania (the jurisdiction under which it is currently organized, formed or incorporated).

[SIGNATURES ON NEXT PAGE]

The undersigned hereby affirms that the facts stated in this document are true. Any false information constitutes a third degree felony as provided for in §817.155, F.S.

Executed this 9th day of December, 2013.

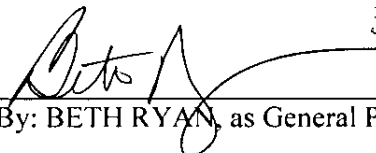
340 BLACKBURN ROAD, LLC


By: ROBERT RYAN, as Manager

The undersigned hereby affirms that the facts stated in this document are true. Any false information constitutes a third degree felony as provided for in §817.155, F.S.

340 BLACKBURN ROAD, LP


By: ROBERT RYAN, as General Partner


By: BETH RYAN, as General Partner

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2013 DEC 11 PM 1:27
CLERK OF DISTRICT COURT
JACKSONVILLE, FLORIDA

ARTICLES OF ORGANIZATION
OF
340 BLACKBURN ROAD, LLC

The undersigned, desiring to form a limited liability company under and pursuant to Florida Statute 608 entitled the Florida Limited Liability Company Act, as amended, does hereby adopt the following Articles of Organization for such company:

ARTICLE I. NAME

The name of this company shall be 340 BLACKBURN ROAD, LLC; and shall be referred to herein as "the Company" or "this Company."

ARTICLE II. MAILING AND STREET ADDRESS

The mailing address and the street address for the Company is 5207 Sand Lake Court, Sarasota, Florida 34238.

ARTICLE III. REGISTERED AGENT AND OFFICE

The name and street address of the initial registered agent and office for this Company is as follows:

Najmy Thompson P.L.
Attn: Joseph L. Najmy, Esq.
6320 Venture Drive, Suite 104
Lakewood Ranch, Florida 34202

ARTICLE IV. INDEMNIFICATION

This Company shall indemnify any officer, director, employee, or agent, and any former officer, director, employee, or agent, to the full extent permitted by law.

ARTICLE V. MANAGEMENT OF COMPANY

This Company shall be managed by its Manager(s).

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CLERK OF DISTRICT COURT
SARASOTA, FLORIDA

IN WITNESS WHEREOF, the undersigned, as the Organizer of the Company named above, has signed these Articles of Organization on this 9th day of December, 2013.


ROBERT RYAN, Manager

In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

ACCEPTANCE BY REGISTERED AGENT

Having been named as Registered Agent and to accept service of process for the above stated limited liability company, the firm hereby accepts the appointment as Registered Agent and agrees to act in this capacity. The firm further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and the firm is familiar with and accepts the obligations of its position as Registered Agent as provided in Chapter 608, F.S.

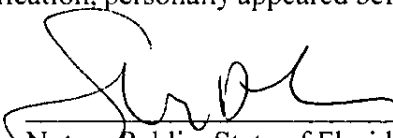
Najmy Thompson, P.L.

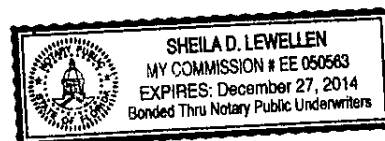
By: 

Joseph L. Najmy, as attorney with the firm

STATE OF FLORIDA
COUNTY OF MANATEE

On the 9th day of December, 2013, Joseph L. Najmy, as an attorney with Najmy Thompson, P.L. and on behalf of Najmy Thompson, P.L, designated above as the entity who shall serve as this company's Registered Agent, who is personally known to me or who has produced _____ as identification, personally appeared before me and signed these Articles of Organization.


Notary Public, State of Florida



Joseph L. Najmy, Esq.
Fla. Bar No. 0847283
Najmy Thompson, P.L.
6320 Venture Drive Ste. 104
Lakewood Ranch, Florida 34202
(941) 907-3999