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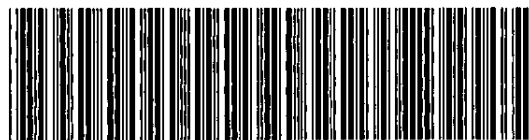
(Business Entity Name)

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FILED

(850) 245-6051.

COVER LETTER

**TO: Registration Section
Division of Corporations**

SUBJECT: The ECC Population Health Group LLC
Name of Limited Liability Company

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

Robin M. Doty

Name of Person

Robin M. Doty, Attorney at Law PA

Firm/Company

2429 Central Ave., Suite 204

Address

St. Petersburg, FL 33713

City/State and Zip Code

rdoty@dotylegal.com

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Robin Doty

at (

727

367-3450

Name of Person

Area Code & Daytime Telephone Number

Enclosed is a check for the following amount:

- ☐ \$125.00 Filing Fee ☐ \$130.00 Filing Fee & Certificate of Status ☐ \$155.00 Filing Fee & Certified Copy (additional copy is enclosed) ☒ \$160.00 Filing Fee, Certificate of Status & Certified Copy (additional copy is enclosed)

Mailing Address

Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Street/Courier Address

Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

ARTICLES OF ORGANIZATION
OF
The ECC Population Health Group LLC

2013 NOV 25 PM 12:51
ST. PETERSBURG, FL 33703
TALLAHASSEE, FL 32304

The undersigned as the organizer hereby executes and acknowledges the following Articles of Organization for the purpose of forming a limited liability company under the Florida Limited Liability Company Act.

ARTICLE I. NAME AND PRINCIPAL PLACE OF BUSINESS

The name of the limited liability company shall be The ECC Population Health Group LLC. The mailing address is 1926 Arrowhead Drive NE, St. Petersburg, Florida, 33703. The principal office shall be located at 1926 Arrowhead Drive NE, St. Petersburg, Florida, 33703, but it shall have the power and authority to establish branch offices at any other place or places as the members may designate.

ARTICLE II. PURPOSES AND POWERS

The purpose for which this limited liability company is organized is to transact any and all lawful business for which limited liability companies may be organized under the laws of the State of Florida including, but not limited to, the following:

1. To engage in any activity or business authorized under the Florida Statutes.
2. In general, to carry on any and all incidental business; to have and exercise all the powers conferred by the laws of the State of Florida, and to do any and all things set forth in these Articles to the same extent as a natural person might or could do.
3. To engage in every aspect in the practice and study of population health, global maternal-child health and pharmacoepidemiology, and all related fields and areas of practice.
4. To do such other acts as are incidental to the foregoing or desirable in order to accomplish the purpose for which the company was formed;
5. To have and exercise all rights and powers that are now or may hereafter be granted to a limited liability company by law.

The foregoing shall be construed as objects, purposes and powers, and enumeration thereof shall not be held to limit or restrict in any manner the powers hereafter conferred on this limited liability company by the laws of the State of Florida.

ARTICLE III. EXERCISE OF POWERS

All limited liability company powers shall be exercised by or under the authority of, and the business and affairs of this limited liability company shall be managed under the direction of, the members of this limited liability company. This Article may be amended from time to time in the regulations of the limited liability company by a unanimous vote of the members of the limited liability company.

ARTICLE IV. MANAGEMENT

The business of the company shall be conducted under the exclusive management of its members who shall have exclusive authority to act for the company in all matters. The names and addresses of the members of the company are:

MGRM
Janet R. Hardy, PhD, MPH, MSc
1926 Arrowhead Drive NE
St. Petersburg, Florida, 33703

ARTICLE V. MEMBERSHIP RESTRICTIONS

The members reserve the right to admit additional members on the unanimous agreement of the members as to the admission of, and the consideration to be paid by, such new members, and subject to the terms and conditions of the Company's Operating Agreement.

ARTICLE VI. OPERATING AGREEMENT

The Operating Agreement of the Company will be executed by each member of the Company and will set forth all provisions for the affairs of the Company and the conduct of its business to the extent that such provisions are not inconsistent with law or these Articles.

ARTICLE VII. DURATION

This limited liability company is perpetual, and shall exist until dissolved by the members in a manner provided by law, or at such time as the limited liability company has no members. Notwithstanding any provision of the Act to the contrary, and except as otherwise provided in the immediately preceding sentence, the limited liability company shall continue and not dissolve as a result of the death, retirement, resignation, expulsion, bankruptcy, or dissolution of any member or any other event that terminates the continued membership of a member in this limited liability company.

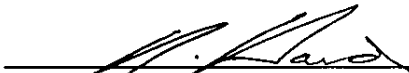
ARTICLE VIII. INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The address of the initial registered office of the limited liability company is 1926 Arrowhead Drive NE, St. Petersburg, Florida, 33703, and the name of the company's initial registered agent at that address is Janet R. Hardy.

In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. The undersigned is aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

The undersigned, being the original member of the limited liability company, certifies that this instrument constitutes the Articles of Organization of The ECC Population Health Group LLC, and that the facts stated herein are true.

Executed by the undersigned at Pinellas County on 22 Nov 2013.


Janet R. Hardy, PhD, MPH, MSc

REGISTERED AGENT

Pursuant to the provisions of Sections 608.415 and 608.407(1)(c) of the Florida Limited Liability Company Act, the limited liability company identified below submits the following statement in designating its registered office and registered agent in the State of Florida:

The name of the limited liability company is The ECC Population Health Group LLC.

The name of the registered agent for The ECC Population Health Group LLC is Janet R. Hardy and the street address of the company's principal office where the agent is located is 1926 Arrowhead Drive NE, St. Petersburg, Florida, 33703.

This statement is to acknowledge that, as indicated above, The ECC Population Health Group LLC has appointed me, Janet R. Hardy, as its registered agent to accept service of process for the company at the place designated above in this certificate. I accept this appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated: 22 Nov 2013


Janet R. Hardy

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OFFICE OF THE
CLERK OF THE
SUPREME COURT
OF THE STATE OF FLORIDA