

Nov. 19. 2013 1:01PM
Division of Corporations

No. 198 Pa. 1.1

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Florida Department of State
Division of Corporations
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**FLORIDA LIMITED LIABILITY CO.
KINCARSAR, LLC**

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**ARTICLES OF ORGANIZATION
OF
KINCARSAR, LLC**

1. Name. The name of this limited liability company is **KINCARSAR, LLC** (the "Company"), and it shall be formed as a limited liability company under Chapter 608 of the laws of the State of Florida.

2. Place of Principal Office. The mailing and street address of the Company's principal office is 111 2nd Avenue NE, Suite 1600, St. Petersburg, Florida 33701.

3. Registered Agent and Office. The name of the initial registered agent of the Company is **Spoor Law, P.A.** The street address of the initial registered agent of the Company is 111 2nd Avenue NE, Suite 1600, St. Petersburg, Florida 33701.

4. Management of the Company. The management of the Company shall be vested in the managers of the Company. The name and address of the initial manager of the Company is as follows:

Name
Rusty Spoor

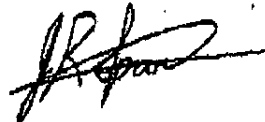
Address
111 2nd Avenue NE, Suite 1600
St. Petersburg, Florida 33701

5. Duration. The Company shall exist from the date of filing of these Articles of Organization with the Florida Secretary of State, and the Company's existence shall be perpetual.

6. Purpose: Operating Agreement. The Company is organized for the purpose of transacting all lawful activities and businesses that may be conducted by a limited liability company under the laws of Florida. The members shall have the power to adopt, alter, amend, or repeal the Operating Agreement of the Company containing provisions for the regulation and management of the affairs of the Company.

The undersigned executed these Articles of Organization this 19th day of November, 2013.

In accordance with Section 608.408(3), *Florida Statutes*, the execution of these Articles constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.



James R. Spoor,
Authorized Representative of Member

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ACCEPTANCE BY REGISTERED AGENT

Having been named Registered Agent and designated to accept service of process for the within-named Company, at the place designated herein, and being familiar with the obligations of that position, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

Spoor Law, P.A.



By: _____
James R. Spoor, President

Dated: November 19, 2013

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