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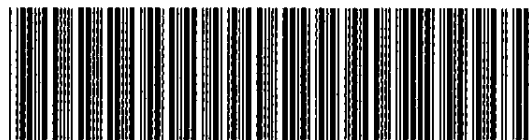
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MILAM HOWARD NICANDRI  
DEES & GILLAM P.A.

Jenny Bezis Howard

E-mail: jhoward@milamhoward.com

November 15, 2013

**VIA FEDEX**

Florida Department of State  
Registration Section  
Division of Corporations  
2661 Executive Center Circle  
Tallahassee, FL 32301

**Re: Certificate of Conversion**

To Whom It May Concern:

Please find enclosed the Certificate of Conversion for North Florida Medical Associates, Inc.

Also enclosed are the \$150 filing fee and a self-addressed stamped envelope for return of the filed documents.

Please call me if you have any questions.

Sincerely,



Jenny Bezis Howard  
Paralegal

Enclosures

**CERTIFICATE OF CONVERSION  
FOR  
NORTH FLORIDA MEDICAL ASSOCIATES, INC.  
INTO  
NORTH FLORIDA MEDICAL ASSOCIATES, PLLC**

This Certificate of Conversion and attached Articles of Organization are submitted to evidence the conversion of North Florida Medical Associates, Inc. into North Florida Medical Associates, PLLC in accordance with Section 607.1112, *Florida Statutes*.

1. The name of the entity immediately prior to the filing of this Certificate of Conversion is:

North Florida Medical Associates, Inc.

K48842

2. North Florida Medical Associates, Inc. is a corporation first organized under the laws of the State of Florida on December 2, 1988 and assigned document number: K48842.

3. The name of the Florida professional limited liability company as set forth in the attached Articles of Organization is:

North Florida Medical Associates, PLLC

4. North Florida Medical Associates, Inc. has converted into North Florida Medical Associates, PLLC in compliance with Chapter 607, *Florida Statutes*, and the conversion complies with the applicable laws governing North Florida Medical Associates, PLLC.

5. The Plan of Conversion was approved by North Florida Medical Associates, Inc. in accordance with Chapter 607, *Florida Statutes*.

6. The effective date of this conversion shall be the date of filing of this Certificate of Conversion.

7. North Florida Medical Associates, PLLC's principal office address is:

4131 South University Blvd., Bldg. 8,  
Jacksonville, Florida 32216

8. North Florida Medical Associates, PLLC has agreed to pay any shareholders having appraisal rights the amount to which they are entitled pursuant to Section 607 et seq., *Florida Statutes*.

Signed this 11<sup>th</sup> day of November, 2013.

NORTH FLORIDA MEDICAL  
ASSOCIATES, INC.

By: Elias Saikali, M.D.  
Elias Saikali, M.D.  
President

NORTH FLORIDA MEDICAL  
ASSOCIATES, PLLC

By: Elias Saikali, M.D.  
Elias Saikali, M.D.  
Manager

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**ARTICLES OF ORGANIZATION**  
**OF**  
**NORTH FLORIDA MEDICAL ASSOCIATES, PLLC**

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Pursuant to the Professional Service Corporation and Limited Liability Company Act, as amended from time to time (the "Act"), the following are adopted as the Articles of Organization of the professional limited liability company organized hereby:

**ARTICLE I**  
**NAME**

The name of this professional limited liability company (the "Company") shall be North Florida Medical Associates, PLLC.

**ARTICLE II**  
**ADDRESS**

The mailing address and the street address of the principal office of this Company shall be 4131 South University Blvd., Bldg. 8, Jacksonville, Florida 32216.

**ARTICLE III**  
**PURPOSE, POWERS AND RIGHTS**

The general purpose for which this professional limited liability is organized shall be:

1. To render professional medical services to the general public, and to do all things in connection therewith that is customarily done by doctors under the laws of the State of Florida.

2. In furtherance of its company purposes, the professional limited liability company shall have all of the general and specific powers and rights granted to and conferred on a corporation by the Act.

**ARTICLE IV  
MEMBER RESTRICTIONS**

No one other than professional service corporations, professional limited liability companies or individuals duly licensed or legally authorized to render medical services in the State of Florida may own membership interests of this professional limited liability company. No member of this professional limited liability company shall enter into a voting trust agreement or any other type agreement vesting another person with the authority to exercise the voting power of any or all of such member's membership interests. Any member who becomes legally disqualified to render medical services shall sever all employment with and financial interest in the professional limited liability company. No member shall transfer any membership interests of the professional limited liability company, except to another professional service corporation, professional limited liability company or an individual who is eligible to be a member of the professional limited liability company.

**ARTICLE V  
REGISTERED AGENT**

The initial registered office of this professional limited liability company shall be 14 East Bay Street, Jacksonville, Florida 32202, and its initial registered agent at such office shall be Milam Howard Nicandri Dees & Gillam, P.A.

**ARTICLE VI  
MANAGEMENT OF THE COMPANY**

This Company will be managed in accordance with and subject to the requirements of the Act and the Operating Agreement of this Company.

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MILAM HOWARD NICANDRI DEES & GILLAM, P.A.

IN WITNESS WHEREOF, the undersigned, as an authorized representative for a member of this Company, has executed these Articles of Organization on behalf of this Company.

NORTH FLORIDA MEDICAL  
ASSOCIATES, PLLC

By: Elias Saikali M.D.  
Elias Saikali, M.D.  
Manager

Dated: November 11, 2013

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**CERTIFICATE DESIGNATING REGISTERED OFFICE AND REGISTERED  
AGENT FOR THE SERVICE OF PROCESS WITHIN FLORIDA**

In compliance with Chapter 608, *Florida Statutes*, as amended from time to time (the "Act"), the following is submitted:

North Florida Medical Associates, PLLC, desiring to organize or qualify under the laws of the State of Florida as a professional limited liability company pursuant to the Act, hereby designates Milam Howard Nicandri Dees & Gillam, P.A. as its registered agent to accept service of process within the State of Florida and the address of its registered office shall be 14 East Bay Street, Jacksonville, Florida 32202.

NORTH FLORIDA MEDICAL  
ASSOCIATES, PLLC

By: Elias Saikali M.D.  
Elias Saikali, M.D.  
Manager

Dated: November 11, 2013

Having been named as registered agent to accept service of process for the above stated professional limited liability company, at the place designated in this certificate, we hereby agree to accept the appointment as registered agent and agree to act in this capacity. We further agree to comply with the provisions of all statutes relating to the proper and complete performance of our duties, and we are familiar with and accept the obligations of our position as registered agent.

Dated: November 15, 2013

MILAM HOWARD NICANDRI  
DEES & GILLAM, P.A.

G. Alan Howard  
President

FILED  
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CLERK OF COURT  
JACKSONVILLE, FLORIDA