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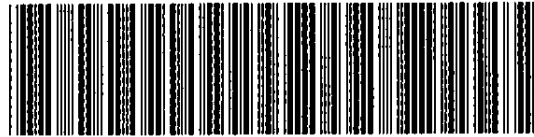
(Business Entity Name)

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(850) 245-6051.

COVER LETTER

TO: **Registration Section**
Division of Corporations

SUBJECT: **BALLARD AVIATION, LLC**
Name of Limited Liability Company

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

SHANNA KAYE CRAWLEY

Name of Person

Firm/Company

403 EAST PARK AVENUE

Address

Tallahassee, FL 32301

City/State and Zip Code

skcrawley@ballardfl.com

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Shanna Kaye Crawley

Name of Person

850

at ()

577-0444

Area Code & Daytime Telephone Number

Enclosed is a check for the following amount:

☐ \$125.00 Filing Fee

☐ \$130.00 Filing Fee &
Certificate of Status

☐ \$155.00 Filing Fee &
Certified Copy
(additional copy is enclosed)

☒ \$160.00 Filing Fee,
Certificate of Status &
Certified Copy
(additional copy is enclosed)

Mailing Address

Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Street/Courier Address

Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

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DIVISION OF CORPORATIONS
TALLAHASSEE, FL 32301

**ARTICLES OF ORGANIZATION OF
BALLARD AVIATION, LLC**

The undersigned certify that we have associated ourselves together for the purpose of becoming a limited liability company under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit. We further declare that the following Articles shall serve as the Charter and authority for the conduct of business of the limited liability company.

ARTICLE I. NAME OF BUSINESS

The name of the limited liability company shall be BALLARD AVIATION, LLC.

ARTICE II. PRINCIPAL PLACE OF BUSINESS

The mailing address and the street address of the principal office of BALLARD AVIATION, LLC is:

Principal Office Address:

403 East Park Avenue
Tallahassee, FL 32301

Mailing Address:

403 East Park Avenue
Tallahassee, FL 32301

BALLARD AVIATION, LLC shall have the power and authority to establish branch offices at any other place or places as the members may designate.

ARTICLE III. INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The address of the initial registered office of the limited liability company is 403 East Park Avenue, City of Tallahassee, County of Leon, State of Florida, and the name of the company's registered agent at that address is Shanna Kaye Crawley.

ARTICLE IV. MANAGEMENT

Management of this limited liability company is reserved to its members, whose names and addresses are as follows:

TITLE

NAME AND ADDRESS

MGRM

BRIAN BALLARD
403 EAST PARK AVENUE
TALLAHASSEE, FL 32301

ARTICLE V. PURPOSE AND POWERS

In addition to the powers authorized by the laws of the State of Florida for limited liability companies, the general nature of the business or businesses to be transacted, and which the limited liability company is authorized to transact, shall be as follows:

1. To engage in any activity or business authorized under the Florida Statutes.
2. In general, to carry on any and all incidental business; to have and exercise all the powers conferred by the laws of the State of Florida, and to do any and all things set forth in these Articles to the same extent as a natural person might or could do.
3. To purchase or otherwise acquire, undertake, carry on, improve, or develop, all or any of the business, good will, rights, assets, and liabilities of any person, firm, association, or corporation carrying on any kind of business of a similar nature to that which this limited liability company is authorized to carry on, pursuant to the provisions of these Articles; and to hold, utilize, and in any manner dispose of the rights and property so acquired.
4. To enter into and make all necessary contracts for its business with any person, entity, partnership, association, corporation, domestic or foreign, or of any domestic or foreign state, government, or governmental authority, or of any political or administrative subdivision, or department, and to perform and carry out, assign, cancel, or rescind any of such contracts.
5. To exercise all or any of the limited liability company powers, and to carry out all or any of the purposes, enumerated in these Articles and otherwise granted or permitted by law, while acting as agent, nominee, or attorney-in-fact for any persons or corporations, and perform any service under contract or otherwise for any corporation, joint stock company, association, partnership, firm, syndicate, individual, or other entity, and in this capacity or under this arrangement develop, improve, stabilize, strengthen, or extend the property and commercial interest of the property and to aid, assist, or participate in any lawful enterprise in connection with or incidental to the agency, representation, or service, and to render any other service or assistance it may lawfully do under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit.
6. To do everything necessary, proper, advisable, or convenient for the accomplishment of any of the purposes, or the attainment of any of the objects, or the furtherance of any of the powers set forth in these Articles, either alone or in association with others incidental or pertaining to, or going out of, or connected with its business or powers, provided the same shall not be inconsistent with the laws of the State of Florida.

The several clauses contained in this statement of the general nature of the business or businesses to be transacted shall be construed as both purposes and powers of this limited liability company, and statements contained in each clause shall, except as otherwise expressed, be in no way

limited or restricted by reference to or inference from the terms of any other clause. They shall be regarded as independent purposes and powers.

Nothing contained in these Articles shall be deemed or construed as authorizing or permitting, or purporting to authorize or permit the limited liability company to carry on any business, exercise any power, or do any act which a limited liability company may not, under Florida laws, lawfully carry on, exercise, or do.

ARTICLE VI. EXERCISE OF POWERS

All limited liability company powers shall be exercise by or under the authority of, and the business and affairs of this limited liability company shall be managed under the direction of, the members of this limited liability company. This Article may be amended from time to time in the regulations of the limited liability company by a unanimous vote of the members of the limited liability company.

ARTICLE VII. MEMBERSHIP RESTRICTIONS

Members shall have the right to admit new members by unanimous consent. Contributions required of new members shall be determined as for the time of admission to the limited liability company.

A member's interest in the limited liability company many not be sold or otherwise transferred except with the written consent of all members.

On the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member, or the occurrence of any other event that terminates the continued membership of a member in the limited liability company, the remaining members shall have the right to continue the business on unanimous consent of the remaining members.

ARTICLE VIII. CAPITAL CONTRIBUTIONS

Capital contributions in the amount of one thousand dollars (\$1000.00) cash shall be paid to the limited liability company by each member, in equal shares. Additional contributions will be made as required for investment purposes, as determined by unanimous consent of the members. Members will make contributions in equal shares.

ARTICLE IX. PROFITS AND LOSSES

(a) Profit Sharing.

The members shall be entitled to the net profits arising from the operation of the limited liability company business that remain after the payment of the expenses of conducting the business of the limited liability company. Each member shall be entitled to an equal distributive share of the profits. The distributive share of the profits shall be determined and paid to the members each year on the anniversary date of the commencement of business of the limited liability company, the month and day of the commencement date being this 15th day of November, 2013.

(b) Losses.

All losses that occur in the operation of the limited liability company business shall be paid out of the capital of the limited liability company and the profits of the business, or, if these sources are insufficient to cover such losses, by the members in equal shares.

ARTICLE X. DURATION

This limited liability company shall exist until dissolved in a manner provided by law, or as provided in the regulations adopted by the members.

The undersigned, being the original member of the limited liability company, certifies that this instrument constitutes the proposed Articles of Organization of BALLARD AVIATION, LLC.

Executed by the undersigned at 403 East Park Avenue, Tallahassee, Florida 32301 on this 15th day of November, 2013.


BRIAN BALLARD

**STATEMENT DESIGNATING THE REGISTERED AGENT AND OFFICE OF
BALLARD AVIATION, LLC**

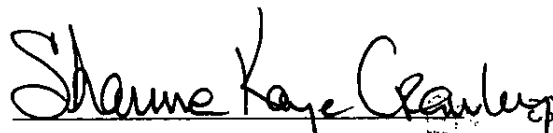
STATE OF FLORIDA)
) ss:
LEON COUNTY)

Pursuant to the provisions of Sections 608.415 and 608.407(1)(c) of the Florida Limited Liability Company Act, the limited liability company identified below submits the following statement in designating its registered office and registered agent in the State of Florida:

The name of the limited liability company is BALLARD AVIATION, LLC.

The name of the registered agent for BALLARD AVIATION, LLC is SHANNA KAYE CRAWLEY and the street address of the company's principal office where the agent is located is 403 East Park Avenue, Tallahassee, Florida 32301.

This statement is to acknowledge that, as indicated above, BALLARD AVIAITON, LLC has appointed me, SHANNA KAYE CRAWLEY, as its registered agent to accept service of process for the company at the place designated above in this certificate. I accept this appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



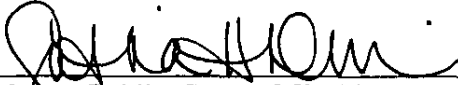
Dated: November 15, 2013

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STATE OF FLORIDA)
) ss:
LEON COUNTY)

I HEREBY CERTIFY that on this day before me, an officer duly qualified to take acknowledgments, personally appeared SHANNA KAYE CRAWLEY who is X personally known to me, or _____ who has produced N/A as identification, known to be the person described in and who executed the foregoing document, and that she acknowledged before me that she executed the same.

WITNESS my hand and official seal in the County and State aforementioned this 15th day of November, 2013.



Notary Public, State of Florida



Printed or Stamp Name of Notary Public

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