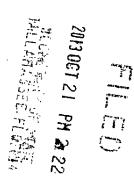
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- Charles Market and Charles a				
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#### **COVER LETTER**

TO: Registration Section
Division of Corporations

PSM PACES FERRY CENTER, LLC

Name of Limited Liability Company

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

Liz Whatley	
Name of Person	
Publix Super Markets, Inc.	2013
Firm/Company	
Post Office Box 407	2
Address	3
Lakeland, Florida 33802-0407	₩45 <b>&gt;</b>
City/State and Zip Code	£. 100
shirley.starling@publix.com	
E-mail address: (to be used for future annual report notification)	

For further information concerning this matter, please call:

Louise W.	Spivey	<sub>at</sub> 863 688-1	188 x55021
Name of Person		Area Code & Daytime Telephone Number	
Enclosed is a check for	or the following amount:		
\$125.00 Filing Fee	□\$130.00 Filing Fee & Certificate of Status	□\$155.00 Filing Fee & Certified Copy (additional copy is enclosed)	□ \$160.00 Filing Fee, Certificate of Status & Certified Copy

#### Mailing Address

Registration Section Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

#### Street/Courier Address

Registration Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

(additional copy is enclosed)

## ARTICLES OF ORGANIZATION OF PSM PACES FERRY CENTER, LLC

The undersigned authorized representative of a member hereby executes these Articles of Organization ("Articles") for the purpose of forming a limited liability company in accordance with the laws of the State of Florida.

#### ARTICLE I NAME

The name of this Limited Liability Company (the "Company") shall be PSM PACES FERRY CENTER, LLC.

## ARTICLE II PRINCIPAL OFFICE AND MAILING ADDRESS

The mailing address of the principal office of the Company shall be P. O. Box 407; Lakeland, Florida 33802-0407, and the street address of the principal office of the Company shall be 3300 Publix Corporate Parkway, Lakeland, Florida 33811.

## ARTICLE III REGISTERED OFFICE AND REGISTERED AGENT

The initial registered office of the Company shall be located at 3300 Publix Corporate Parkway, Lakeland, Florida 33811, and the initial registered agent of the Company at such office shall be John A. Attaway, Jr. The Company shall have the right to change such registered office and such registered agent from time to time, as provided by law.

### ARTICLE IV BUSINESS AND PURPOSE

The general purpose for which the Company is organized is the transaction of any and all lawful business for which limited liability companies may be organized under the Florida Limited Liability Company Act and any amendments thereto, and in connection therewith, the Company shall have and may exercise any and all powers conferred from time to time by law upon companies formed under such Act.

### ARTICLE V OPERATING AGREEMENT

The power to adopt the Operating Agreement of the Company, to alter, amend, or repeal the Operating Agreement of the Company, or to adopt a new Operating Agreement, shall be vested in the member(s) of the Company. The Operating Agreement of the Company shall be for the government of the Company and may contain any provisions or requirements for the management or conduct of the affairs and business of the Company, provided the same are not inconsistent with the provisions of these Articles or contrary to the law of the State of Florida or of the United States.

## ARTICLE VI AMENDMENT OF ARTICLES OF ORGANIZATION

The Company reserves the right to amend, alter, change or repeal any provisions contained in these Articles in the manner now or hereafter prescribed by statute, and all rights conferred upon the member(s) herein are subject to this reservation.

IN WITNESS WHEREOF, the undersigned authorized representative of a member, pursuant to Section 608.407, Florida Statutes, has executed these Articles of Organization for the uses and purposes therein stated.

John A. Attaway, Jr.

Authorized Representative of a Member

PSM PACES FERRY CENTER, LLC ACCEPTANCE OF SERVICE AS REGISTERED AGENT

The undersigned having been named as registered agent to accept service of process for the abovenamed limited liability company, at the registered office designated in the Articles of Organization, hereby agrees and consents to act in that capacity. The undersigned is familiar with and accepts the duties and obligations of the position of registered agent under the laws of the State of Florida.

DATED this 16th day of September, 2013.

John A. Attaway, y