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FLORIDA LIMITED LIABILITY CO.

By R Squared, LLC

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ARTICLES OF ORGANIZATION OF BY R SQUARED, LLC a Limited Liability Company

ARTICLE I

Name

The name of the limited liability company ("Company") is By R Squared, LLC.

ARTICLE II Address

The mailing and street address of the Company's principal office is 1904 148th Court E., Bradenton, Florida 34212.

ARTICLE III Registered Agent and Office

The name of the Company's initial registered agent in Florida is Leslie H. Gladfelter. The address of the Company's registered agent is 1023 Manatee Avenue West, Bradenton, Florida 34205.

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.

ARTICLE IV
Management

The Limited Liability Company is to be managed by one or more members and is therefore a member-managed company. The name and address of the Managing Member is as follows:

<u>Title</u>:

Name:

Address:

MGRM

Frances M. Jensen

1904 148th Court E., Bradenton, Florida 34212

DIVISION OF CORPORATIONS

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100 miles

In accordance with section 608,408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in *Florida Statutes* § 817.155.

Frances M. Jensen, Managing Member

L:\BusinessFormation\Limited Liability Companies\By R Squared, LLC\By R Squared Articles of Organization.doc

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