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Account Name : HAILE, SHAW & PFAFFENBERGER, P.A.

Account Number : 076326003550

Phone Fax Number

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FLORIDA LIMITED LIABILITY CO. NICKLAUS FAMILY NCA, LLC

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ARTICLES OF ORGANIZATION

OF

NICKLAUS FAMILY NCA, LLC

The undersigned authorized representative of a member, for the purpose of forming a limited liability company under the Florida Limited Liability Act, Florida Statutes Chapter 608 (the "Act"), hereby makes, acknowledges and files the following Articles of Organization:

ARTICLE I - NAME

The name of the limited liability company shall be NICKLAUS FAMILY NCA, LLC (the "Company").

ARTICLE II - ADDRESS

The mailing address and street address of the principal office of the Company is 11780 US Highway One, Suite 500, North Palm Beach, FL 33408.

ARTICLE III - REGISTERED AGENT

The name of the registered agent of the Company in the State of Florida is Haile, Shaw & Pfaffenberger, P.A. with an address at 660 U.S. Highway #1, Third Floor, North Palm Beach, Florida 33408.

ARTICLE IV - MANAGEMENT BY MANAGERS

The Company is to be managed by one or more Managers, and is, therefore, a managermanaged limited liability company. The name of the initial Manager is Jack W. Nicklaus.

IN WITNESS WHEREOF, the undersigned authorized representative of a Member of the Company has made, subscribed and affirmed these Articles of Organization under the penalties of perjury at North Palm Beach, Florida, as of this 3rd day of July, 2013.

> HAILE, SHAW & PFAFFENBERGER, P.A. Authorized Representative

FAN: H13-150719

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT AND REGISTERED OFFICE

Pursuant to the provisions of Section 608.415 of the Florida Statutes, the undersigned submits the following statement to accept the designation of registered office and agent in the State of Florida set forth in Article III of the foregoing Articles of Organization.

- 1. The name of the limited liability company is NICKLAUS FAMILY NCA, LLC.
- 2. The name of the registered agent in the State of Florida is Haile, Shaw & Pfaffenberger, P.A.
- 3. The address of the registered agent in the State of Florida is 660 U.S. Highway One, Third Floor, North Palm Beach, Florida 33408.

THE UNDERSIGNED HEREBY accepts its appointment as Registered Agent of the aforesaid Limited Liability Company. We are familiar with, and accept the obligations of, Section 608.415 of the Florida Statutes.

HAILE, SHAW & PFAFFENBERGER, P.A.

Date: July 3, 2013

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