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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I:

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The name of the Limited Liability Company is:

Croswell International Tire Company, LLC

ARTICLE II-ADDRESS:

The principal address of the principal office of the Limited Liability Company:

101 Madeira Avenue Coral Gables, FL 33134

ARTICLE III-ADDRESS:

The mailing address of the principal office of the Limited Liability Company:

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101 Madeira Avenue Coral Gables, FL 33134

ARTICLE IV-Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Hector L. Lans Name 101 Madeira Avenue Florida Street address (P.O. Box not acceptable) Coral Gables, FL 33134

City, State, and Zip

Having been named as a registered agent and to accept service of process for the above stated Limited Liability Company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statues relating to the proper and complete performance of my duties, and L am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Registered Agent's Signature

ARTICLE V-Management (Check box if applicable)

X The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager-managed company.

(An additional article:must be added if an effective due date is requested)	SEDRETARY OF ST ALLAHASSEE, FLO	2013 JUN 17 AM 6	
Signature of a member/or an authorized representative of a member		0	

(In accordance with section 608.408(3), Florida Statues, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Hector L. Lans

Typed or printed name of signee

MEMBER(S)

. . . .

> Hector L. Lans , Manager Member 101 Madeira Ave Coral Gables, EL 33134

Tus Signatule

Hector C. Lans, Manager Member 101 Madeira Ave Coral Gables, FL 33134

Signature

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