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To:

Division of Corporations
Fax Number : (850)617-6383

EFFECTIVE DATE 5-16-13

From:

Account Name : CORPORATE CREATIONS INTERNATIONAL INC.
Account Number : 110432003053
Phone : (561)694-8107
Fax Number : (561)694-1639

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FLORIDA LIMITED LIABILITY CO.
Normandy 27 Holdings, LLC

Certificate of Status	1
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TALLAHASSEE, FLORIDA

2013 MAY 16 AM 10:00

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MAY 17 2013

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ARTICLES OF ORGANIZATION

Article I. Name

The name of this Florida limited liability company is:
Normandy 27 Holdings, LLC

Article II. Address

The street address of the Corporation's initial principal office is:
Normandy 27 Holdings, LLC
370 MIRACLE MILE
CORAL GABLES FL 33134

The mailing address of the Corporation's initial principal office is:
Normandy 27 Holdings, LLC
370 MIRACLE MILE
CORAL GABLES FL 33134

Article III. Registered Agent

The name and street address of the Company's registered agent is:
Anibal Duarte-Viera, Esq.
370 MIRACLE MILE
CORAL GABLES FL 33134

Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

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Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

Article VI. Management

This will be a manager-managed company. The name and address of each manager is:

A&I Pardo Holdings, LTD
370 MIRACLE MILE
CORAL GABLES FL 33134

Article VII. Company Existence

The Company's existence shall begin effective as of May 16, 2013.

The undersigned authorized representative of a member executed these Articles of Organization on 5/16/2013.



A&I PARDO HOLDINGS, LTD
by Valerie Hawk-Donohue as atty-in-fact

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TALLAHASSEE, FLORIDA

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STATEMENT OF REGISTERED AGENT

LIMITED LIABILITY COMPANY:

Normandy 27 Holdings, LLC

REGISTERED AGENT/OFFICE:

Anibal Duarte-Viera, Esq.
370 MIRACLE MILE
CORAL GABLES FL 33134
UNITED STATES

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TALLAHASSEE, FLORIDA

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.



ANIBAL DUARTE-VIERA, ESQ.
by Valerie Hawk-Donohue as atty-in-fact

Date: May 16, 2013.