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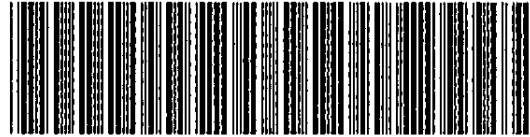
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TALLAHASSEE, FLORIDA

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April 30, 2013

Registration Section
Division of Corporations
Post Office Box 6327
Tallahassee, Florida 32314

RE: **McDowell Publishing Company, LLC.**
Conversion from Colorado LLC to Florida LLC
Articles of Organization

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13 MAY -3 PM 3:06
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Registration Section:

Enclosed herewith please find executed original and copy of Articles of Organization with respect to **McDowell Publishing Company, LLC.**

Also enclosed please find our check in the amount of \$150.00 in payment of the following fees:

Certificate of Conversion	25.00
Filing Fee Articles of Organization	125.00

TOTAL \$150.00

Please file the Certificate of Conversion and the Articles of Organization. Thank you for your assistance in this matter.

Very truly yours,


J. D. Smith

Enclosures

Certificate of Conversion
For
"Other Business Entity"
Into
Florida Limited Liability Company

This Certificate of Conversion **and attached Articles of Organization** are submitted to convert the following **"Other Business Entity"** into a **Florida Limited Liability Company** in accordance with s.608.439, Florida Statutes.

1. The name of the "Other Business Entity" immediately prior to the filing of this Certificate of Conversion is:

McDowell Publishing Company, LLC

(Enter Name of Other Business Entity)

2. The "Other Business Entity" is a limited liability company

(Enter entity type. Example: corporation, limited partnership,
general partnership, common law or business trust, etc.)

first organized, formed or incorporated under the laws of Colorado

(Enter state, or if a non-U.S. entity, the name of the country)

on March 27, 2006

(Enter date "Other Business Entity" was first organized, formed or incorporated)

3. If the jurisdiction of the "Other Business Entity" was changed, the state or country under the laws of which it is now organized, formed or incorporated:

Colorado

4. The name of the Florida Limited Liability Company as set forth in the **attached Articles of Organization**:

McDowell Publishing Company, LLC

(Enter Name of Florida Limited Liability Company)

5. If not effective on the date of filing, enter the effective date: _____

(The effective date: 1) cannot be prior to nor more than 90 days after the date this document is filed by the Florida Department of State; **AND** 2) must be the same as the effective date listed in the attached Articles of Organization, if an effective date is listed therein.)

6. The conversion is permitted by the applicable law(s) governing the other business entity and the conversion complies with such law(s) and the requirements of s.608.439, F.S., in effecting the conversion.

7. The "Other Business Entity" currently exists on the official records of the jurisdiction under which it is currently organized, formed or incorporated.

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TALLAHASSEE, FLORIDA
SECRETARY OF STATE

Signed this _____ day of April 23 2013.

Signature of Member or Authorized Representative of Limited Liability Company: Individual signing affirms that the facts stated in this document are true. Any false information constitutes a third degree felony as provided for in s.817.155, F.S.

Signature of Member or Authorized Representative: Kimberly J. Britain PE

Printed Name: Kimberly J. Britain

Title: Personal Representative of the
Estate of John C. Lowe

Signature(s) on behalf of Other Business Entity: Individual(s) signing affirm(s) that the facts stated in this document are true. Any false information constitutes a third degree felony as provided for in s.817.155, F.S. [See below for required signature(s).]

Signature: Kimberly J. Britain, PE

Printed Name: Kimberly J. Britain

Title: Personal Representative of the
Estate of John C. Lowe, managing member

Signature: _____

Printed Name: _____ Title: _____

Signature: _____

Printed Name: _____ Title: _____

Signature: _____

Printed Name: _____ Title: _____

Signature: _____

Printed Name: _____ Title: _____

Signature: _____

Printed Name: _____ Title: _____

If Florida Corporation:

Signature of Chairman, Vice Chairman, Director, or Officer.

If Directors or Officers have not been selected, an Incorporator must sign.

If Florida General Partnership or Limited Liability Partnership:

Signature of one General Partner.

If Florida Limited Partnership or Limited Liability Limited Partnership:

Signatures of **ALL** General Partners.

All others:

Signature of an authorized person.

Fees:

Certificate of Conversion:	\$25.00
Fees for Florida Articles of Organization:	\$125.00
Certified Copy:	\$30.00 (Optional)
Certificate of Status:	\$5.00 (Optional)

Articles of Organization
of
McDowell Publishing Company, LLC

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TALLAHASSEE, FLORIDA

The undersigned, as authorized representative of one or more members of this limited liability company formed under the Florida Limited Liability Company Act, Chapter 608, Florida Statutes, adopts the following Articles of Organization for such limited liability company:

Article 1. Name

The name of the limited liability company is "McDowell Publishing Company, LLC" (the "Company").

Article 2. Principal Office

The street and mailing address of the Company's principal office is 4638 Gregg Avenue, Milton, Florida 32571

Registered Agent and Address

The name and street address of the Company's initial registered agent for service of process is set forth below:

Dorinda Bain
4238 Highland Blvd.
Milton, Florida 32571


Article 3. Management

The Company will be manager managed. No member of the Company shall be an agent of the Company solely by virtue of being a member.

In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

Dated: April 23, 2013.

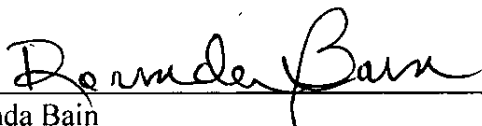
Signature of Member or an authorized representative
of a Member:


Kimberly J. Britton, Personal Representative of the
Estate of John C. Lowe

Acceptance by Registered Agent

Having been named as registered agent and to accept service of process for McDowell Publishing Company, LLC at the place designated in its Articles of Organization, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.

Dated: April 23, 2013.



Dorinda Bain