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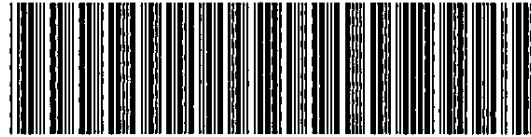
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**SECRETARY OF STATE**  
**TALLAHASSEE, FLORIDA**

(850) 245-6051.

## COVER LETTER

TO: Registration Section  
Division of Corporations

SUBJECT: **JCM INTERESTS & INVESTMENT, LLC**  
Name of Limited Liability Company

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

**Carlos J. Villanueva, Esq.**

Name of Person

**Carlos J. Villanueva, P.A.**

Firm/Company

**305 Alcazar Avenue, Suite 3**

Address

**Coral Gables, Florida 33134**

City/State and Zip Code

**cvillanueva@unaley.com**

E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

**Carlos J. Villanueva, Esq.** at **305 377-0812**

Name of Person

Area Code & Daytime Telephone Number

Enclosed is a check for the following amount:

- |   |   |   |   |
|---|---|---|---|
| <input checked="" type="checkbox"/> \$125.00 Filing Fee | <input type="checkbox"/> \$130.00 Filing Fee &<br>Certificate of Status | <input type="checkbox"/> \$155.00 Filing Fee &<br>Certified Copy<br>(additional copy is enclosed) | <input type="checkbox"/> \$160.00 Filing Fee,<br>Certificate of Status &<br>Certified Copy<br>(additional copy is enclosed) |
|---|---|---|---|

**Mailing Address**

Registration Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

**Street/Courier Address**

Registration Section  
Division of Corporations  
Clifton Building  
2661 Executive Center Circle  
Tallahassee, FL 32301

**ARTICLES OF ORGANIZATION**  
**OF**  
**JCM INTERESTS & INVESTMENT, LLC**

These Articles of Organization of a Limited Liability Company under Florida Statutes Chapter 608 are made and entered into as of the 10<sup>th</sup> day of January, 2013.

1. Name. The name of the limited liability company is JCM INTERESTS & INVESTMENT, LLC.
2. Duration. The company shall have a duration of thirty (30) years from the date hereof, unless earlier terminated in accordance with Florida Statutes Chapter 608.
3. Address. The address of the company's principal office shall be:

12000 Biscayne Blvd., Suite 107  
Miami, Florida 33181
4. Registered Agent and Address. The initial registered agent of the company is Carlos J. Villanueva, P.A., the address of which is:

305 Alcazar Avenue, Suite 3  
Coral Gables, Florida 33134.
5. New Members. The member(s) may admit new members upon agreement of the members upon terms determined hereafter by the members.
6. Continuation. Upon occurrence of an event listed in Florida Statute 608.407(1)(f), the then existing and/or non-bankrupt members may continue the business of the company, if all agree to do so.
7. Members and Management. The company shall be managed by its designated manager until the first annual meeting of the member(s) or until a successor is elected and qualifies. The designated manager's name and address is as follows:

Ibiset Salinas	Manager	12000 Biscayne Blvd, Suite 107
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Miami, Florida 33181

8. Powers. This company shall have powers listed in Florida Statute 608.404.
9. Transferability. No member may transfer his, her or its interest in the company without the consent of the other members.
10. Regulations. The members shall have the power to adopt, alter, amend, or repeal regulations of the Company containing provisions for the regulations and management of the affairs of the company.
11. Arbitration. Dispute among members shall be settled by arbitration in Miami, Florida, pursuant to the rules and procedures of the American Arbitration Association.

The undersigned executed these Articles of Organization effective as of the date above first stated.



Carlos J. Villanueva, Attorney In Fact

FILED  
13 JAN 11 AM 10:35  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of Section 608.415, Florida Statutes, the undersigned limited liability company submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the limited liability company is:

**JCM INTERESTS & INVESTMENT, LLC**

2. The name and address of the registered agent and office is:

**Carlos J. Villanueva, P.A.  
305 Alcazar Avenue, Suite 3  
Coral Gables, Florida 33134**

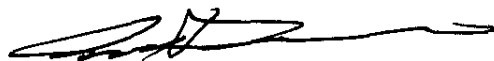
Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated as of the 10th day of January, 2013.

SIGNED:

Carlos J. Villanueva, P.A.

BY:



Carlos J. Villanueva, President of  
Carlos J. Villanueva, P.A.