

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L13000004458  
FILED 8:00 AM  
January 09, 2013  
Sec. Of State  
jbryan

**Article I**

The name of the Limited Liability Company is:

HES ADVISORS, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

355 ALHAMBRA CIRCLE  
SUITE 801  
CORAL GABLES, FL. US 33134

The mailing address of the Limited Liability Company is:

355 ALHAMBRA CIRCLE  
SUITE 801  
CORAL GABLES, FL. US 33134

**Article III**

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:

REGISTERED AGENT CORPORATE SERVICES, INC.  
355 ALHAMBRA CIRCLE  
SUITE 801  
CORAL GABLES, FL. 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: BETSY PARENTI, ASSISTANT SECRETARY

## Article V

The name and address of managing members/managers are:

Title: MGR  
ANTONIO J HERRERA  
355 ALHAMBRA CIRCLE, SUITE 801  
CORAL GABLES, FL. 33134 US

Title: MGR  
MARIA A MURATI  
355 ALHAMBRA CIRCLE, SUITE 801  
CORAL GABLES, FL. 33134 US

L13000004458  
FILED 8:00 AM  
January 09, 2013  
Sec. Of State  
jbryan

Signature of member or an authorized representative of a member

Electronic Signature: JUAN E. SERRALLES

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.