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**FLORIDA LIMITED LIABILITY CO.  
EZELL BOOKS AND PUBLISHING, LLC**

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EXAMINER

12/18/2012

ARTICLES OF ORGANIZATION  
OF  
EZELL BOOKS AND PUBLISHING, LLC

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The undersigned organizer a natural person competent to contract, and authorized representative of the initial members of the Company, presents these Articles for the formation of a limited liability company under the Limited Liability Company Act and other laws of the State of Florida.

ARTICLE I

The name of the Company is Ezell Books and Publishing, LLC.

ARTICLE II

The Company will exist perpetually.

ARTICLE III

The principal office, and the mailing address, of the Company initially will be at 2720 Old River Road, Jacksonville, Florida 32223. The principal office may be moved to any address that the members may choose. But the principal office will be in the State of Florida. The mailing address is the same as the principal office address.

ARTICLE IV

The registered office will be, and the registered agent at that same address are:

Agent

Sharon Gerlach

Registered Office Address

2720 Old River Road  
Jacksonville, FL 32223

ARTICLE V

Admission of new members will be as set forth in the Operating Agreement of the Company.

ARTICLE VI

The death, incapacity, retirement, resignation, expulsion, bankruptcy, dissolution, or occurrence of any other event that terminates the continued membership of a member will not prevent the remaining members from continuing to operate the Company.

ARTICLE VII

Overall management of the Company is reserved to the members of the Company. However, the members reserve the right to appoint managers for the Company. The following person is the initial manager, who will have the power and authority set forth in the operating agreement of the Company:

NameAddress

Sharon Gerlach

2720 Old River Road  
Jacksonville, FL 32223ARTICLE VIII

The general nature of the business that will be transacted by the Company is any legally permissible activity, including book writing and publishing.

ARTICLE IX

The members intend to operate the Company under Subchapter S of the federal tax code.

ARTICLE X

No contract or other transaction between the Company and any other company will be affected by the fact that any member of this Company is interested in or is a member of the other company. Every person who may become a member of the Company is relieved from any liability that might otherwise exist from contracting with the Company for the benefit of the member or any firm, association, or company in which the

member may be interested in any way. The foregoing is subject to the member informing the other members of the interest in the other company.

#### ARTICLE XI

The Company will have the power to enter into, for the benefit of its employees, one or more of the following: (1) a pension plan, (2) a profit-sharing plan, (3) a health insurance plan, or other retirement or incentive compensation plans. The Company will have the power to make loans, secured or unsecured, to its members, providing the members are active participants in the operation of the Company.

#### ARTICLE XII

The Company will indemnify any and all persons who serve, or have served at any time as member, manager, or managing member of the Company, and may indemnify any person who is or was an employee or agent of the Company. Indemnification will be subject to the general standards for managers and managing members, as set forth in the Act.

#### ARTICLE XIII

The name and address of the organizer and person signing these Articles of Organization are:

Name

Howard A. Caplan

Address

245 Riverside Ave., Suite 150  
Jacksonville, FL 32202

The undersigned organizer has executed these Articles of Organization, this 12th day of December, 2012.

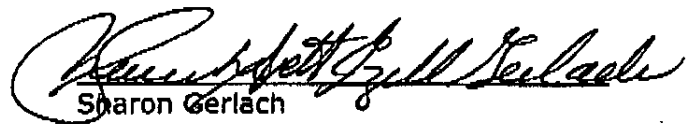
  
Howard A. Caplan

ACKNOWLEDGMENT AND ACCEPTANCE  
OF REGISTERED AGENT

Having been named to accept service of process for the above stated company,  
at the place designated in the Articles of Organization to which this is attached, I accept  
to act in this capacity, and agree to comply with the provisions of law relative to the  
registered office.

Dated this 10<sup>th</sup> day of December, 2012.

Sharon Gerlach

  
Sharon Gerlach

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