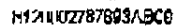


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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

11/27/2012

EXAMINER

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**ARTICLES OF ORGANIZATION
OF
RIOPAR NORTH AMERICA LLC**

The undersigned, being a duly authorized representative of the members, desiring to form a limited liability company under and pursuant to the Florida Limited Liability Company Act, Chapter 608, Florida Statutes, does hereby adopt the following Articles of Organization:

ARTICLE I

NAME

The name of the limited liability company is RIOPAR NORTH AMERICA LLC (the "Company").

ARTICLE II

ADDRESS

The principal office of the Company is:

Aquilino de la Guardia No. 8
IGRA Building, 2nd Floor
Panama, Republic of Panama

The mailing address of the Company is:

701 Brickell Avenue
Suite 3000
Miami, Florida 33131

ARTICLE III

REGISTERED AGENT AND OFFICE

The Company designates 11380 Prosperity Farms Road, #221E, Palm Beach Gardens, FL 33410 as the street address of the initial registered office of the Company and names Corporate Creations Network Inc. as the Company's initial registered agent at that address to accept service of process within this state.

ARTICLE IV

DURATION AND CONTINUATION

The period of the Company's duration shall commence with the filing of these Articles of Organization with the Secretary of State, and shall continue perpetually, unless terminated in accordance with the Company's Operating Agreement.

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TALLAHASSEE, FLORIDA

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ARTICLE V
MANAGEMENT

The Company shall be conducted, carried on, and managed by at least one (1) Manager and is, therefore, a manager-managed Company. The Manager(s) shall also have the rights and responsibilities described in the Operating Agreement of the Company, if applicable. The Manager(s) shall serve in such capacity until their successor(s) are duly elected and qualified.

ARTICLE VI
MANAGERS

The name and address of the initial Manager of the Company is:

David Soly Kamkhagi
Avenida Angelica, 745, Suite 92/94, 9th Floor
Sao Paulo, Brazil, CEP 01227-000

ARTICLE VII
PURPOSE

The purpose for which the Company is being formed is to engage in any activity or business permitted under the laws of the United States and the State of Florida including activities within the United States and abroad.

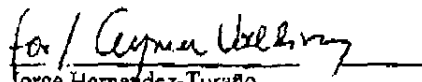
ARTICLE VIII
ADDITIONAL MEMBERS

Additional Members may be admitted upon the written consent of the majority ownership interest, and upon the written application of such new Member, in the manner set forth in the Operating Agreement of the Company, if applicable.

ARTICLE IX
OPERATING AGREEMENT

The power to adopt, alter, amend, or repeal the Operating Agreement of the Company shall be vested in the Members of the Company in the manner set forth in the Operating Agreement of the Company, if any.

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal this 27th day of November, 2012.


Jorge Hernandez-Turano,
Duly Authorized Representative of the
Member(s)

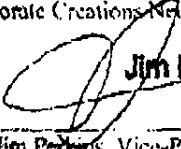
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ACCEPTANCE OF REGISTERED AGENT

The undersigned agrees to act as registered agent for RIOPAR NORTH AMERICA LLC to accept service of process at the place designated in these Articles of Organization, and to comply with the provisions of Chapter 608, Florida Statutes, and acknowledges that the undersigned is familiar with, and accepts, the obligations of such position on this 27th day of November, 2012.

Corporate Creations Network Inc.


By: Jim Perkins, Vice President

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