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**FLORIDA LIMITED LIABILITY CO.  
ON-TIME HORSE TRANSPORT, LLC**

Certificate of Status	0
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The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, pursuant to Chapter 608 of the Florida Statutes, hereby makes, acknowledges and files the following Articles of Organization (the "Articles").

**ARTICLE I  
NAME**

The name of the limited liability company is ON-TIME HORSE TRANSPORT, LLC (the "Company").

**ARTICLE II  
MAILING AND STREET ADDRESS**

The mailing address and street address of the principal office of the Company shall be 200 Sunny Isles Blvd., TH-305, Sunny Isles, Florida 33160.

**ARTICLE III  
REGISTERED AGENT AND OFFICE**

The name and street address of the initial registered agent of the Company in the State of Florida is **NORMAN C. POWELL, Esq.** 17100 N.E. 19<sup>th</sup> Avenue, North Miami Beach, Florida 33162.

**ARTICLE IV  
DURATION**

The Company shall commence its existence on the date that the Articles are filed with the Florida Department of State. The Company's existence shall be perpetual, unless the Company is earlier dissolved as provided in the Operating Agreement.

**ARTICLE V  
MANAGEMENT**

The Company shall be a manager managed limited liability company. The initial managing members shall be **TROY D. JOHNSON**.

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Profits and losses shall be allocated to the members, as provided in the Operating Agreement, duly adopted and as amended from time to time by the members.


**ARTICLE VII  
RESTRICTIONS ON MEMBERSHIP**

Members shall be admitted to the Company upon such terms and conditions as set forth in the Operating Agreement. Contributions required of new members shall be determined as of the time of admission to the Company. A member may transfer his, her or its interest in the Company, as set forth in the Operating Agreement, but the transferee shall have no right to participate in the management of the business and affairs of the Company or become a member, unless the other members of the Company other than the member proposing to dispose of his, her or its interest approve of the proposed transfer in accordance with the requirements set forth in the Operating Agreement.

**ARTICLE VIII  
AMENDMENT**


The Articles may be amended only in accordance with the Operating Agreement.

IN WITNESS WHEREOF, the undersigned has made and subscribed to these Articles of Organization on this 6 day of September, 2012.

  
Troy D. Johnson  
Authorized Representative

**ACCEPTANCE OF REGISTERED AGENT**

The undersigned, being the person named in the Articles of Organization of, ON-TIME HORSE TRANSPORT, LLC as the registered Agent of this limited liability company, hereby consents to accept service of process for the above-stated company at the place designated in the Articles of Organization, and accepts the appointment as Registered Agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all applicable Florida laws relating to the proper and complete performance of my duties, and is familiar with and accepts the obligations of the position as Registered Agent.

By:   
Norman C. Powell

Dated: September 6, 2012

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