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## FLORIDA LIMITED LIABILITY CO. IR INVESTMENT RESOURCES L.L.C.

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## ARTICLES OF ORGANIZATION FOR A FLORIDA LIMITED LIABILITY COMPANY

In compliance with Chapter 608, F.S.

#### ARTICLE I NAME

The name of the Limited Liability Company is:

IR INVESTMENT RESOURCES L.L.C.

#### ARTICLE II ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

2423 SW 147TH AVENUE #300 MIAMI, FLORIDA 33185

## ARTICLE III REGISTERED AGENT, REGISTERED OFFICE REGISTERED AGENT SIGNATURE

The name and the Florida street address of the registered agentiare:

MARIA RODRIGUEZ-LARRAIN 91-33 FONTAINEBLEAU BLVD #2 MIAMI, FLORIDA 33172

Having been named as registered agent to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

MARIA RODRIGUEZ-LARRAIN / Registered Agent's signature

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#### ARTICLE IV MANAGEMENT

The Limited Liability Company is to be managed by one or more members and is, therefore, a Member Managed Company.

#### ARTICLE V <u>MEMBERS</u>

MANAGING MEMBER **BLANCA LEDA IGLESIAS** 2423 SW 147TH AVENUE #300 MIAMI, FLORIDA 33185

MANAGING MEMBER **OSCAR IGLESIAS** 2423 SW 147TH AVENUE #300 MIAMI, FLORIDA 33185

Signature of a member or an authorized representative of a member (In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

OSCAR IGLESIAS