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**FLORIDA LIMITED LIABILITY CO.**  
**RUBBER DAM HOLDINGS, LLC**

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**EXAMINER**

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**ARTICLES OF ORGANIZATION  
OF  
RUBBER DAM HOLDINGS, LLC**

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, Chapter 608, Florida Statutes, hereby makes, acknowledges, and files the following Articles of Organization.

**ARTICLE I  
NAME AND ADDRESSES**

The name of the limited liability company shall be **RUBBER DAM HOLDINGS, LLC** (the "Company"). The principal place of business of the Company in Florida shall be 8228 Hedgewood Drive, Jacksonville, Florida 32216. The mailing address of **RUBBER DAM HOLDINGS, LLC** shall be 8228 Hedgewood Drive, Jacksonville, Florida 32216.

**ARTICLE II  
DURATION**

The Company shall commence its existence on the date these Articles of Organization are executed. The Company's existence shall be perpetual, unless the Company is earlier dissolved as provided in these Articles of Organization or in accordance with law.

**ARTICLE III  
PURPOSES AND POWERS**

The general purpose for which the Company is organized is to transact any lawful business for which a limited liability company may be organized under the laws of the State of Florida. The Company shall have all the powers granted to a limited liability company under the laws of the State of Florida.

**ARTICLE IV  
REGISTERED OFFICE AND AGENT**

The name and street address of the registered agent of the Company in the State of Florida is Lee F. Mercier, 200 West Forsyth Street, Suite 1100, Jacksonville, Florida 32202.

**ARTICLE V  
MANAGEMENT**

The Company shall be managed by one or more Managers, in accordance with the Operating Agreement adopted by the members for the management of the business and affairs of the Company. Such operating agreement may contain any provisions for the regulation and management of the affairs of the Company not inconsistent with law or these Articles of Organization.

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IN WITNESS WHEREOF, the undersigned organizer and authorized representative of the Member has made and subscribed these Articles of Organization at Jacksonville, Duval County, Florida, for the foregoing uses and purposes this 23 day of July, 2012.

**RUBBER DAM HOLDINGS, LLC**

By: \_\_\_\_\_

Andrew J. Calhoun  
Andrew J. Calhoun, its organizer and  
authorized representative of the Member

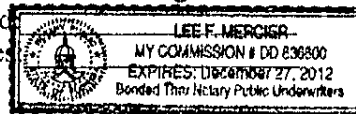
STATE OF FLORIDA  
COUNTY OF DUVAL

The foregoing instrument was acknowledged before me this 23 day of July, 2012, by Andrew J. Calhoun. He ☒ is personally known to me, or ☐ has produced \_\_\_\_\_ as identification.

Lee F. Mercier  
Notary Public, State of Florida at Large

Name Typed or Printed

My commission expires

**ACCEPTANCE OF REGISTERED AGENT**

The undersigned, being the person named in the Articles of Organization of **RUBBER DAM HOLDINGS, LLC**, as the registered agent of this limited liability company, hereby consents to his appointment as registered agent of the Company and hereby states that the undersigned is familiar with, and accepts, the obligations of the position of registered agent as provided for in Chapter 608, Florida Statutes.

Lee F. Mercier  
Lee F. Mercier, Registered Agent

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