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Florida Department of State

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FLORIDA LIMITED LIABILITY CO. PARADIGMA USA, LLC

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EXAMINER 7/18/2012

FAX AUDIT # H12000185277-3

ARTICLES OF ORGANIZATION OF PARADIGMA USA, LLC

ARTICLE I

NAME

The name of the limited liability company shall be: PARADIGMA USA, LLC

ARTICLE II

PRINCIPAL OFFICE

The principal place of business and mailing address of this Limited Liability Company shall be: 801 Brickell Avenue, Suite 900, Miami, Florida 33130.

ARTICLE III

INITIAL REGISTERED AGENT & STREET ADDRESS

The name and address of the initial registered agent is: Business Filings Incorporated, 515 E. Park Avenue, Tallahassee, Florida 32301. Located in the County of Leon.

ARTICLE IV

DURATION

The duration for the limited liability company shall be: Perpetual.

ARTICLE V MANAGERS/MEMBERS

The management of the limited liability company is reserved for the managing members and the names and addresses of the members of the Limited Liability Company are:

Felipe Rocheleau, 92 SW 3rd Street, Unit 3510, Miami, Florida 33130

Paulo Alexandre Adler Pereira, Rua Anita Garibaldi, nº 22/307- Copacabana, Rio de Janeiro, 22041-

Nelson Curvellano Junior, Av. Rui Barbosa, nº 40/1602- Flamengo, Rio de Janeiro, 22250-020 Brazil

Business Filings Incorporated, Organizer

Mark Williams, A.V.P.

Authorized Representative

Prepared by Mark Williams, Business Filings Incorporated, 8040 Excelsior Dr., Suite 200, Madison,

Date: July 18, 2012

WI 53717

608-827-5300

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CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 608.415, FLORIDA STATUTES, THE UNDERSIGNED COMPANY, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

The name of the limited liability company is: PARADIGMA USA, LLC

The name and address of the registered agent and office is Business Filings Incorporated, 515 E. Park Avenue, Tallahassee, Florida 32301. Located in the County of Leon.

Having been named as registered agent and to accept service of process for the above stated company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Signature:

Mark Williams, A.V.P. Business Filings Incorporated

Date: July 18, 2012

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TALLAHASSEE, FLORIDA

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