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P.001/003

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**FLORIDA LIMITED LIABILITY CO.  
GLACEAR, LLC**

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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA**ARTICLE I - Name:**

The name of the Limited Liability Company is:

GLACEAR, LLC

(Must end with the words "Limited Liability Company, "L.L.C.," or "LLC.")

**ARTICLE II - Address:**

The mailing address and street address of the principal office of the Limited Liability Company is:

**Principal Office Address:**6345 COLLINS UNIT 840  
MIAMI BEACH, FL 33141**Mailing Address:**825 Arthur Godfrey Rd.  
MIAMI BEACH, FL 33140**ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:**

(The Limited Liability Company cannot serve as its own Registered Agent. You must designate an individual or another business entity with an active Florida registration.)

The name and the Florida street address of the registered agent are:

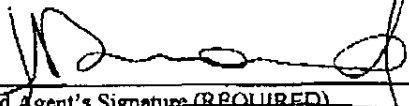
MARIA BREARD

Name

825 Arthur Godfrey Rd.Florida street address (P.O. Box NOT acceptable)Miami Beach FL 33140

City, State, and Zip

*Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..*

  
Registered Agent's Signature (REQUIRED)

(CONTINUED)

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**ARTICLE IV- Manager(s) or Managing Member(s):**

The name and address of each Manager or Managing Member is as follows:

Title:

Name and Address:

"MGR" = Manager

"MGRM" = Managing Member

MGRM

Ruben Luis MANUEL Rodriguez  
0345 COLLINS UNIT 840  
MIAMI BEACH, FL 33141

MGRM

CECILIA Veronica Abal  
0345 COLLINS UNIT 840  
MIAMI BEACH, FL 33141

MGRM

GLADIS BEATRIZ DITOMASO  
0345 COLLINS UNIT 840  
MIAMI BEACH, FL 33141

MGRM

Roberto OSCAR CURIA  
0345 COLLINS UNIT 840  
MIAMI BEACH, FL 33141

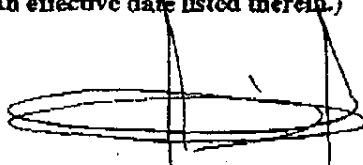
(Use attachment if necessary)

**ARTICLE V: Effective date, if other than the date of filing: \_\_\_\_\_**

(OPTIONAL)

(The effective date: 1) cannot be prior to nor more than 90 days after the date this document is filed by the Florida Department of State; **AND** 2) must be the same as the effective date listed in the attached Certificate of Conversion, if an effective date listed therein.)

**REQUIRED SIGNATURE:**



Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.)

Ruben L M Rodriguez

Typed or printed name of signee

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