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PICK-UP		MAIL
(Business Entity Name)		
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Certified Copies	Certificate	s of Status
Special Instructions to Filing Officer:		

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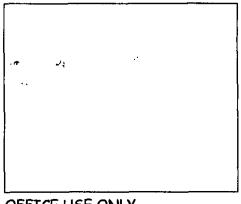


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FLORIDA RESEARCH & FILING SERVICES, INC. 1211 CIRCLE DRIVE TALLAHASSEE, FL 32301 PHONE (850)656-6446



OFFICE USE ONLY

WALK-IN

ENTITY NAME:

THE POLLARD GROUP, LLC

CK# 5661 FOR \$155.00

PLEASE FILE THE ATTACHED CONVERSION & RETURN THE FOLLOWING:

CERTIFIED COPY

XXX STAMPED COPY

XXX CERTIFICATE OF STATUS

Examiner's Initials



April 19, 2012

FLORIDA RESEARCH & FILING SERVICES, INC.

SUBJECT: THE POLLARD GROUP, LLC

Ref. Number: W12000021724

We have received your document for THE POLLARD GROUP, LLC and your check(s) totaling \$155.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

Cannot have an effective date in articles and leave #5 blank on the coversion form. If you list an effective it cannot be prior to date it was received. This document was received on 04/18/12.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6051.

Letter Number: 812A00012163

Neysa Culligan Regulatory Specialist II

www.sunbiz.org

Certificate of Conversion For

"Other Business Entity"

Into

Florida Limited Liability Company

FILED

12 APR 18 AM 10: 23

SECRETARY OF STATE. TALLAHASSEE, FLORIDA

This Certificate of Conversion and attached Articles of Organization are submitted to convert the following "Other Business Entity" into a Florida Limited Liability Company in accordance with s.608.439, Florida Statutes.

1. The name of the "Other Business Entity" immediately prior to the filing of this Certificate of
Conversion is: The Pollard Group, Inc. P1-32049
The Pollard Group, Inc. アレンスレリー (Enter Name of Other Business Entity)
(Effect Frame of Other Dusiness Effect)
2. The "Other Business Entity" is a Corporation.
(Enter entity type. Example: corporation, limited partnership,
general partnership, common law or business trust, etc.)
first organized, formed or incorporated under the laws of Florida
(Enter state, or if a non-U.S. entity, the name of the country)
on 04/13/2010
(Enter date "Other Business Entity" was first organized, formed or incorporated)
3. If the jurisdiction of the "Other Business Entity" was changed, the state or country under the laws of which it is now organized, formed or incorporated:
4. The name of the Florida Limited Liability Company as set forth in the attached Articles of Organization:
The Pollard Group, LLC
(Enter Name of Florida Limited Liability Company)
5. If not effective on the date of filing, enter the effective date: $4-8-12$. (The effective date: 1) cannot be prior to nor more than 90 days after the date this document is filed by the Florida Department of State; AND 2) must be the same as the effective date listed in the attached Articles of Organization, if an effective date is listed therein.)
6. The conversion is permitted by the applicable law(s) governing the other business entity and the conversion complies with such law(s) and the requirements of s.608.439, F.S., in effecting the conversion

7. The "Other Business Entity" currently exists on the official records of the jurisdiction under which it is

currently organized, formed or incorporated.

Signed this 18th day of April	20_12
	oresentative of Limited Liability Company: ated in this document are true. Any false information ed for in s.817.155, F.S.
Signature of Member or Authorized Repres Printed Name: Valerie Hawk-Donohue	sentative: Valuative Title: Attorney in fact
	Title: Attomey in fact
Signature:	
Printed Name:	Title:
Signature:	Title:
Printed Name:	Title:
Signature: Printed Name:	Title:
Signature:	
Printed Name:	Title:
Signature:	Title:
Fillited Name.	
If Florida Corporation:	0.00
Signature of Chairman, Vice Chairman, Directors or Officers have not been selected	
If Florida General Partnership or Limited Signature of one General Partner.	Liability Partnership:
If Florida Limited Partnership or Limited Signatures of ALL General Partners.	Liability Limited Partnership:
All others: Signature of an authorized person.	
Fees:	
Certificate of Conversion: Fees for Florida Articles of Organization: Certified Copy: Certificate of Status:	\$25.00 \$125.00 \$30.00 (Optional) \$5.00 (Optional) Page 2 of 2

ARTICLES OF ORGANIZATION

Article I. Name

The name of this Florida limited liability company is: The Pollard Group, LLC

Article II. Address

The street and mailing address of the Company's initial principal office is: The Pollard Group, LLC 8784 Oxfordshire Ave East Jacksonville FL 32219

Article III. Registered Agent

The name and street address of the Company's registered agent is:

Cyntoria Pollard 8784 Oxfordshire Ave East Jacksonville FL 32219

Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Corporate Creations International Inc. 11380 Prosperity Farms Road #221E Palm Beach Gardens FL 33410 (561) 694-8107

Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

Article VI. Management

This will be a manager-managed company. The name and address of each manager is:

Cyntoria Pollard 8784 Oxfordshire Ave East Jacksonville FL 32219

Article VII. Company Existence

The Company's existence shall begin effective as of April 13, 2012

The undersigned authorized representative of a member executed these Articles of Organization on 4/18/2012.

CORPORATE CREATIONS INTERNATIONAL INC.

Jim "JP" Perkins Executive Vice President

by Valerie Hawk-Donohue as atty-in-fact

Corporate Creations International Inc. 11380 Prosperity Farms Road #221E Palm Beach Gardens FL 33410 (561) 694-8107

STATEMENT OF REGISTERED AGENT

LIMITED LIABILITY COMPANY:

The Pollard Group, LLC

REGISTERED AGENT/OFFICE:

Cyntoria Pollard 8784 Oxfordshire Ave East Jacksonville FL 32219

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

CYNTORIA POLLARD

by Valerie Hawk-Donohue as atty-in-fact

Date: April 13, 2010.

12 APR 18 AH 10: 23
SECRETARY OF STATE
SECRETARY OF STATE

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