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JUL 17 2014 C. CARROTHERS



July 15, 2014

CORPORATION SERVICE COMPANY

SUBJECT: INVENTIV HEALTH CLINICAL SRS, LLC

Ref. Number: L12000048033

We have received your document for INVENTIV HEALTH CLINICAL SRS, LLC and check(s) totaling \$118.75. However, the enclosed document has not been filed and is being returned to you for the following reason(s):

There is a balance due of \$30.00. Refer to the attached fee schedule for a breakdown of the fees. Please return a copy of this letter to ensure your money is properly credited.

The merger submitted was prepared in compliance with section 607.1109 Florida Statutes which provides for mergers between domestic corporations and other business entities as defined in section 607.1108, Florida Statutes. Pursuant to section 607.1108(7), Florida Statutes, any merger consisting solely of the merger of one or more domestic corporations with or into one or more foreign corporations shall be consummated solely in accordance with section 607.1107, Florida Statutes. Section 607.1107, Florida Statutes then refers you to section 607.1105. Florida Statutes.

DOCUMENT NUMBER L08000111918 HAS NOT FILED THE 2014 ANNUAL REPORT

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6050.

Cathy A Carrothers Regulatory Specialist

Letter Number: 614A00015125



ACCOUNT NO. : I2000000195

REFERENCE : 210878 7968080

AUTHORIZATION :

COST LIMIT

ORDER DATE : July 10, 2014

ORDER TIME : 1:31 PM

ORDER NO. : 210878-020

CUSTOMER NO: 7968080

ARTICLES OF MERGER

PHAMANET/I3 STRATEGIC RESOURCING PUERTO RICO, LLC

INTO

INVENTIV HEALTH CLINICAL SRS, LLC

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY PLAIN STAMPED COPY

CONTACT PERSON: Emily Gray

EXAMINER'S INITIALS:

14 JUL 14 AM 9: 15

Articles of Merger For Florida Profit or Non-Profit Corporation Into Other Business Entity

The following Articles of Merger are submitted to merge the following Florida Profit and/or Non-Profit Corporation(s) in accordance with s. 607.1109, 617.0302 or 605.1025, Florida Statutes.

<u>FIRST:</u> The exact name, form/entity type, and jurisdiction for each <u>merging</u> party are as follows:

Name	Jurisdiction	Form/Entity Type
PharmaNet/3 Strategic Resourcing Canada, Inc.	Florida	Corporation
PharmaNet/i3 Strategic Resourcing Puerto Rico, LLC	Florida	LLC
PharmaNet/i3 Strategic Resourcing Flex, LLC	Florida	LLC
SECOND: The exact name, form/en as follows:	tity type, and jurisdiction of	the <u>surviving</u> party are
<u>Name</u>	Jurisdiction	Form/Entity Type
inVentiv Health Clinical SRS, LLC	Florida	LLC

THIRD: The attached plan of merger was approved by each domestic corporation, limited liability company, partnership and/or limited partnership that is a party to the merger in accordance with the applicable provisions of Chapters 607, 605, 617, and/or 620, Florida Statutes.

FOURTH: The attached plan of merger was approved by each other business entity that is a party to the merger in accordance with the applicable laws of the state, country or jurisdiction under which such other business entity is formed, organized or incorporated.

FIFTH: If other than the date of filing, the effective date of the merger, which cannot be prior to no more than 90 days after the date this document is filed by the Florida Department of State:

SIXTH: If the surviving party is not formed, organized or incorporated under the laws of Florida, the survivor's principal office address in its home state, country or jurisdiction is as follows:

SEVENTH: If the surviving party is an out-of-state entity, the surviving entity:

- a.) Appoints the Florida Secretary of State as its agent for service of process in a proceeding to enforce any obligation or the rights of dissenting shareholders of each domestic corporation that is party to the merger.
- b.) Agrees to promptly pay the dissenting shareholders of each domestic corporation that is a party to the merger the amount, if any, to which they are entitled under s. 607.1302, F.S.

EIGHTH: Signature(s) for Each Party:

Name of Entity/Organization:	Signature(s):	Typed or Printed Name of Individual:
inVentiv Health Clinical SRS, LLC	mult	Mu Jesse Moore
PharmaNet/i3 Strategic Resourcing Canada, Inc.	Danil	M Jesse Moore
PharmaNet/i3 Strategic Resourcing Puerto Rico, LLC	Dim	Musesse Moore
PharmaNet/i3 Strategic Resourcing Flex, LLC	June K	Ub Jesse Moore

Corporations: Chairman, Vice Chairman, President or Officer

(If no directors selected, signature of incorporator.)
Signature of a general partner or authorized person

General Partnerships: Signature of a general partner or a Florida Limited Partnerships: Signatures of all general partners Signature of a general partner Signature of a general partner

Limited Liability Companies: Signature of a member or authorized representative

Fees: \$35.00 Per Party

Certified Copy (optional): \$8.75

PLAN OF MERGER

follows: Name	Jurisdiction	Form/Entity Type
PharmaNet/i3 Strategic Resourcing Canada, Inc.		Corporation
PharmaNet/i3 Strategic Resourcing Puerto Rico, LLC	Florida	LLC
PharmaNet/i3 Strategic Resourcing Flex, LLC	Florida	LLC
SECOND: The exact name, form/en as follows: Name inVentiv Health Clinical SRS, LLC	Jurisdiction	ction of the <u>surviving</u> party are <u>Form/Entity Type</u> LLC
THRD: The terms and conditions of At the effective date, the merging part	_	
the separate existence of the me	rging parties shall c	ease and the surviving party
shall continue as the s	urviving enti	ty.
Upon the effectiveness of the Merger, a	Il the property, rights, p	privileges, powers and franchises
of the merging parties shall vest in th	e surviving party and	d all debts, liabilities and duties
of the merging parties shall become t	he debts, liabilities ar	nd duties of the surviving party.
(Attach add	litional sheet if neces	sary)

FOURTH:

A. The manner and basis of converting the interests, shares, obligations or other securities of each merged party into the interests, shares, obligations or others securities of the survivor, in whole or in part, into cash or other property is as follows:
Upon the effective dime and by virtue of the merger and without any action on the part of the merging parties
or their respective members or shareholders, all membership interests of each LLC that was
outstanding prior to the effective date, and all shares of each corporation that was
outstanding prior to the effective date, shall be exchanged for rights to receive
merger consideration in the amount of ten (\$10.00) dollars.
(Attach additional sheet if necessary)
B. The manner and basis of converting the <u>rights to acquire</u> the interests, shares, obligations or other securities of each merged party into the <u>rights to acquire</u> the interests, shares, obligations or others securities of the survivor, in whole or in part, into cash or other property is as follows:
(Attach additional sheet if necessary)

FIFTH: If a partnership is the survivor, the name and business address of each partner is as follows:	general
action is as tonows.	
(Attach additional sheet if necessary)	
SIXTH: If a limited liability company is the survivor, the name and business ad each manager or managing member is as follows:	dress of
inVentiv Health Clinical, Inc., Member	
1 Van de Graaff Drive, 6th Floor	
Burlington, MA 01803	
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	(Attach additional sheet if necessary)
	(Million duamonal sheet y necessary)
ITH: Other	provision, if any, relating to the merger are as follows:
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