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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

FLORIDA LIMITED LIABILITY CO.  
BR Anchor Publishing, LLC

Certificate of Status	0
Certified Copy	0
Page Count	03
Estimated Charge	\$125.00

T. CLINE  
MAR 27 2012  
EXAMINER

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**ARTICLES OF ORGANIZATION**  
**OF**  
**BR ANCHOR PUBLISHING, LLC**

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, Florida Statutes, Chapter 608, hereby makes, acknowledges and files the following Articles of Organization.

**ARTICLE I**  
**NAME AND ADDRESS**

The name of the limited liability company shall be BR Anchor Publishing, LLC (the "Company"). The mailing and street address of the principal office of the Company in Florida shall be 4596 Capital Dome Drive, Jacksonville, Florida 32246.

**ARTICLE II**  
**PURPOSES AND POWERS**

The general purpose for which this Company is organized is to transact any lawful business for which a limited liability company may be organized under the laws of the State of Florida. The Company shall have all the powers granted to a limited liability company under the laws of the State of Florida.

**ARTICLE III**  
**REGISTERED OFFICE AND AGENT**

The name and street address of the registered agent in the State of Florida are Amy L. Roman, 4596 Capital Dome Drive, Jacksonville, Florida 32246.

**ARTICLE IV**  
**ADMISSION OF MEMBERS**

No additional members shall be admitted to the Company except with the unanimous written consent of the members of the Company.

**ARTICLE V**  
**TERMINATION OF EXISTENCE**

The Company shall not be dissolved upon the occurrence of any event that terminates the continued membership of a member in the Company, provided there is at least one remaining

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member. The Company shall be terminated and dissolved upon the consent of all of the members.

#### ARTICLE VI

##### MANAGER

The Company shall be managed by one or more managers and is, therefore, a manager-managed limited liability company. The managers shall be elected in the manner set forth in the Operating Agreement of the Company. The managers shall hold the offices and have the responsibilities accorded to them by the members as set forth in the Operating Agreement. The name and address of the initial managers shall be Beverly D. Roman, 109 Sea Island Drive, Ponte Vedra Beach, Florida 32082 and Amy L. Roman, 4596 Capital Dome Drive, Jacksonville, Florida 32246.

#### ARTICLE VII

##### DURATION AND COMMENCEMENT

The Company shall exist perpetually. The Company's existence shall commence on the date these Articles of Organization are executed, except that if they are not filed by the Department of State of the State of Florida within five (5) business days thereafter, the Company's existence shall commence upon filing by the Department of State.

IN WITNESS WHEREOF, the undersigned member has made and subscribed these Articles of Organization for the foregoing use and purpose this 22 day of March, 2012.

THE BEVERLY D. ROMAN LIVING TRUST,  
Member

*Beverly D. Roman*

Beverly D. Roman, co-Trustee

*Stanley R. Roman*

Stanley R. Roman, co-Trustee

FILED  
MAR 27 2012  
CLERK OF STATE  
TALLAHASSEE, FLORIDA

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**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of the Florida Statutes, BR Anchor Publishing, LLC, a Florida limited liability company (the "Company"), submits the following statement in designating the registered office/registered agent of the Company in the State of Florida:

1. The name of the Company is BR Anchor Publishing, LLC.
2. The name and address of the registered agent and office are Amy L. Roman, 4596 Capital Dome Drive, Jacksonville, Florida 32246.

**ACKNOWLEDGMENT:**

Having been named as registered agent and to accept service of process for the Company at the place designated in this Certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent, as provided for in the Florida Limited Liability Company Act.

DATED: This 22 day of March, 2012.

  
\_\_\_\_\_  
Amy L. Roman

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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