

EXAMINER

2/14/2012

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ARTICLES OF ORGANIZATION OF

JOANNE T. HIGBEE CONSULTING, LLC

I hereby file these Articles of Organization as an authorized representative of a member of the limited liability company to be formed pursuant to these Articles of Organization and the laws of the State of Florida.

ARTICLE I Name

The name of the limited liability company to be formed hereunder is "JOANNE T. HIGBEE CONSULTING, LLC".

ARTICLE II Mailing Address and Street Address

The mailing address and the street address of the principal office of the limited liability company is 4301 W. Boy Scout Boulevard, Suite 300, Tampa, Florida, 33607.

ARTICLE III Registered Office and Registered Agent

The street address of the limited liability company's initial registered office in Florida is 4301 W. Boy Scout Boulevard, Suite 300, Tampa, Florida 33607, Attention: Sally T. Woodward, and the name of its initial registered agent is Shutts & Bowen LLP.

ARTICLE IV Management

The limited liability company is a manager-managed company.

IN WITNESS THEREOF, the undersigned has executed these Articles of Organization is 14th day of February, 2012.

Sally 7. Woodward, Authorized Representative

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ACCEPTANCE BY REGISTERED AGENT

Having been appointed the registered agent of JOANNE T. HIGBEE CONSULTING, LLC, Shutts & Bowen LLP accepts such appointment, agrees to act in such capacity and accepts the obligations proposed by Florida Statutes, Section 608.415 and is herewith simultaneously designated as registered agent.

Executed this 14th day of February, 2011.

Sally A. Woodward for Shutts & Bowen LLP as Registered Agent

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