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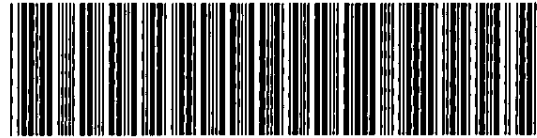
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NAME: KODIAK BUSINESS GROUP LLC

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AUTHORIZATION: ABBIE/PAUL HODGE



EFFECTIVE DATE 1/25/2012

LIMITED LIABILITY COMPANY
ARTICLES OF ORGANIZATION
FOR
KODIAK BUSINESS GROUP LLC

FILED
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ARTICLE I
NAME

The name of the limited liability company is KODIAK BUSINESS GROUP LLC (the "LLC").

ARTICLE II
RESIDENT AGENT

The name and business and mailing address of the registered agent of this limited liability company is:

Florida Filing & Search Services, Inc.
155 Office Plaza Drive, Suite A
Tallahassee, FL 32301

ARTICLE III
MANAGEMENT

This limited liability company shall be managed by a Management Member. The following Management Member shall serve until the first annual meeting of members or until its successor is elected and qualified:

Name:	Address:
Carolina Delgado	Av. 17 de septiembre 1105 y Av. Colón, Milagro, Guayas, Ecuador
Olga Espinoza Delgado	Av. 17 de septiembre 1105 y Av. Colón, Milagro, Guayas, Ecuador

ARTICLE IV
ADDITIONAL MANAGER

Additional managers may be admitted by the Members as provided in the Operating Agreement.

ARTICLE V
ORGANIZATIONS

The name, mailing address and business address of the organizer is:

American Incorporators LTD.
Jeff Tindall/ Authorized Representative
1220 N Market St., Suite 808
Wilmington, DE 19801

ARTICLE VI
OBJECTS

The purposes for which this limited liability company is established are the following:

- (A) To buy, own, hold, subdivide, lease, sell, rent, prepare, alter, improve, operate, exploit, maintain, claim or otherwise deal with and/or develop land for any kind of agricultural, agro industrial, stock, cattle and/or timber activities, including to grub and clear soils and/or to sow, plant, reap, harvest, fallow, transform, elaborate trade and/or commercialize grains and all kind of vegetables, and also to fell, prune, saw, gather, transform and/or commercialize timber, as well as for tourism, country residence and sojourn purposes, and otherwise deal in real estate in all its branches, to make advances upon the security of land, real estate or other property or any interest therein, whether developed or in course of development or mortgages or charge or charges, and to exploit and/or develop land and territories as may seem expedient, suitable, convenient, advisable and/or advantageous for the business purposes of the LLC.
- (B) To buy, own, hold subdivide, lease, sell, rent, prepare building sites, construct, reconstruct, alter, improve, decorate, furnish, operate, exploit, maintain, claim or otherwise deal with and/or develop land and buildings, and otherwise deal in real estate in all its branches, to make advances upon the security of land or houses or other property, real estate or any interest therein, whether erected or in course of erection and whether on first mortgage or charge, or subject to a prior mortgage or mortgages or charge or charges, and to develop land and building as may seem expedient, suitable, convenient, advisable and/or advantageous for the business purposes of the LLC., but without prejudice to the generality of the foregoing.
- (C) To carry on the business of traders and merchants of any kind, nature or description, and the sale or rendering of related products and services, and the employment of the necessary personnel therefore.
- (D) To carry on the business or franchising; to purchase, sell, exchange, lease, manage, hold, trade, invest in all kinds of movable or immovable property, merchandise, commodities, effects, products, services of any kind, nature or description, to carry out any type of commercial or financial operation, to receive and/or pay royalties, commissions and other income or outgoings of any kind, to purchase, construct, charter, own, operate, manage, administer transport vessels of any kind and their appurtenances and related services and agencies; to sell

or render related services and employ the necessary personnel therefore as may seem expedient, but without prejudice to the generality of the foregoing.

- (E) Without prejudice to the generality of the foregoing paragraphs: to carry on the business of an investment LLC and, for that purpose, to acquire (by original subscription, contract, tender, purchase or exchange underwriting) and to hold, in the name of the LLC or of any nominee, share stocks, debentures, debenture stocks, bonds, notes obligations or securities, and to subscribe for the same subject to such terms and conditions (if any) as may be thought fit.
- (F) To exercise and enforce all rights and powers conferred by or incident to the ownership of any such share stock obligations or other securities including, without prejudice to the generality of the foregoing, all such powers of veto or control as may be conferred by virtue of the holding by the LLC of some special proportion of the issues or nominal amount thereof, and to provide managerial and other executive supervisory and consultancy services for or in relation to any company in which the LLC is interested upon such terms as may be thought fit.
- (G) To buy, sell, underwrite, invest in, exchange or otherwise acquire, and to hold, manage, develop, deal with and turn to account any bonds, debentures, shares (whether fully paid or not), stock options, commodities, futures, forward contracts, notes or securities of governments, states, municipalities, public authorities or public or private limited or unlimited companies in any part of the world, precious metals, gems, works or art and other articles of value, and whether on a cash or margin basis and including short sales, and to lend money against the security of any of the aforementioned property.
- (H) To borrow or raise money from, but not restricted to, bank by the issue of the debentures, debenture stock (perpetual or terminable), bonds, mortgages, or any other securities founded or based upon all or any of the assets or property of the LLC or without any such security, and upon such terms as to priority or otherwise as the LLC shall think fit.
- (I) To engage in any other business or businesses whatsoever, or in any act or activity, which are not prohibited under any law for the time being in force in the State of Florida, USA; and, in general terms, the LLC may carry out any lawful purpose, except insurance.
- (J) To do all such other things as are incidental to, or the LLC may think conducive to, the attainment of all or any of the above mentioned purposes.

And it is hereby declared that the intention is that each of the purposes specified in each paragraph of this clause shall, except otherwise expressed in such paragraph, be an independent main object and be in nowise limited or restricted by reference to, or inference from, the terms of any other paragraph or the name of the LLC.

ARTICLE VII
INDEMNITY

- (A) Every person who was or is a party, or is threatened to be made a party to or is involved in any action, suite or proceeding, whether civil, criminal, administrative or investigative by reason of the fact that he or a person of whom he is the legal representative is or was a manager or member of this limited liability company, or is or was serving at the request of this limited liability company as a manager of another limited liability company, or as director, officer or representative in a corporation, partnership, joint venture, trust or other enterprise, shall be indemnified and held harmless to the fullest extent legally permissible under the laws of the State of Florida from time to time against all expenses, liability and loss (including attorneys' fees, judgments, fines and amounts paid or to be paid in settlement) reasonably incurred or suffered by him in connection therewith. Such right of indemnification shall be a contract right which may be enforced in any manner desired by such person. Such right to indemnification shall be a contract right which may be enforced in any manner desired by such person. Such right to indemnification shall not be exclusive of any other right which such manager, members or representatives may have or hereafter acquire and, without limiting the generality of such statement, they shall be entitled to their respective rights of indemnification under any operating agreement or other agreement, vote of members, provision of law, or otherwise, as well as their rights under this Article.
- (B) Expenses of managers and members incurred in defending a civil or criminal action, suit or proceeding by reason of any act or omission of such managers or members acting as a manger or member shall be paid by the limited liability company as they are incurred and in advance of the final disposition of the action, suit or proceeding.
- (C) Without limiting the application of the foregoing, the members may adopt a provision in the operating agreement from time to time with respect to indemnification, to provide at all time the fullest indemnification permitted by the law of the State of Florida, and may cause this limited liability company to purchase and maintain insurance or make other financial arrangements on behalf of any person who is or was a manager or member of this limited liability company as a member or manger of another limited liability company, or as its representative in a corporation, partnership, joint venture, trust or other enterprise, against any liability asserted against such person and incurred in any such capacity or arising out of such status, to the fullest extent permitted by the laws of the State of Florida, whether or not this limited liability company would have the power to indemnify such person.
- (D) The indemnification and advancement of expenses provided for in this Article shall continue for a person who has ceased to be a member, manager, employee or agent, and inures to the benefit of the heirs, executors and administrators of such a person.

ARTICLE VIII
RETURN OF CONTRIBUTION

A member may only demand cash in return for his or its contribution to capital, but the limited liability company may require a member to accept cash, property, promissory notes or any combination thereof in return for the member's contribution to capital.

ARTICLE IX
The Company's street and mailing address is:
53rd Street, Samuel Lewis Avenue
Omega Building, 2nd Floor
Panama, Republic of Panama

ARTICLE X

The Company's existence shall begin effective as of January 25, 2012.

The undersigned authorized representative of a member executed these Articles of Organization on January 25, 2012.



Jeff Tindall
Authorized Representative

**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/OFFICE**

LIMITED LIABILITY COMPANY:

KODIAK BUSINESS GROUP LLC

REGISTERED AGENT/OFFICE

Florida Filing & Search Services, Inc.
155 Office Plaza Drive, Suite A
Tallahassee, FL 32301

I agree to act as registered agent to accept service of process for the
Limited Liability Company named above at the place designated in this Certificate.
I agree to comply with the provisions for all statutes relating to the
proper and complete performance of the registered agent duties. I am
familiar with and accept the obligations of the registered agent position.



Name

Date: 1-24-12

American Incorporators Ltd.
1220 North Market Street, Suite 808
Wilmington, DE 19801
800-421-2661