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Page 1 of 1

Florida Department of State  
Division of Corporations  
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**FLORIDA LIMITED LIABILITY CO.  
LAR VACATION RENTALS & PROPERTY MANAGEMENT, LLC**

Certificate of Status	0
Certified Copy	0
Page Count	03
Estimated Charge	\$125.00

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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ARTICLES OF ORGANIZATION  
OF

DEPARTMENT OF STATE  
TALLAHASSEE, FLORIDA

**LAR Vacation Rentals & Property Management, LLC**

These Articles of Organization of a Limited Liability Company under Florida Statutes Chapter 608 are made and entered into as of the 26<sup>th</sup> day of October, 2011.

1. Name. The name of the limited liability company is LAR Vacation Rentals & Property Management, LLC.
2. Duration. The company shall have a duration of thirty (30) years from the date hereof, unless earlier terminated in accordance with Florida Statutes Chapter 608.
3. Address. The address of the company's principal office shall be:  
  
1820 N. Corporate Lakes Blvd., Suite 203  
Weston, Florida 33326
4. Registered Agent and Address. The initial registered agent of the company is Carlos J. Villanueva, P.A., the address of which is:  
  
305 Alcazar Avenue  
Suite 3  
Coral Gables, Florida 33134.
5. New Members. The member(s) may admit new members upon agreement of the members upon terms determined hereafter by the members.
6. Continuation. Upon occurrence of an event listed in Florida Statute 608.407(1)(f), the then existing and/or non-bankrupt members may continue the business of the company, if all agree to do so.
7. Members and Management. The company shall be managed by its designated manager until the first annual meeting of the member(s) or until a successor is elected and qualifies. The designated manager's name and address is as follows:

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IAR CONSULTING USA INC. Manager 1820 N. Corporate Lakes Blvd., Suite 203  
Weston, Florida 33326

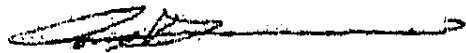
8. Powers. This company shall have powers listed in Florida Statute 608.404.

9. Transferability. No member may transfer his, her or its interest in the company without the consent of the other members.

10. Regulations. The members shall have the power to adopt, alter, amend, or repeal regulations of the Company containing provisions for the regulations and management of the affairs of the company.

11. Arbitration. Dispute among members shall be settled by arbitration in Miami, Florida, pursuant to the rules and procedures of the American Arbitration Association.

The undersigned executed these Articles of Organization effective as of the date above first stated.



Carlos J. Villanueva, Attorney In Fact

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TALLAHASSEE, FLORIDA

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**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of Section 608.415, Florida Statutes, the undersigned limited liability company submits the following statement in designating the registered office/registered agent in the State of Florida.

1. The name of the limited liability company is:

**LAR Vacation Rentals & Property Management, LLC**

2. The name and address of the registered agent and office is:

**Carlos J. Villanueva, P.A.  
305 Alcazar Avenue  
Suite 3  
Coral Gables, Florida 33134**

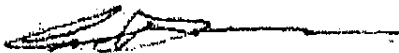
Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated as of the 26th day of October, 2011.

SIGNED:

Carlos J. Villanueva, P.A.

BY:

  
Carlos J. Villanueva, President of  
Carlos J. Villanueva, P.A.

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