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Florida Department of State

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FLORIDA LIMITED LIABILITY CO.

Merle Norman Cosmetics & Specialty Spa LLC

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Corporate Filing Menu

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B. BOSTICK

SEP 1 5 2011

EXAMINER

ARTICLES OF ORGANIZATION FOR A FLORIDA LIMITED LIABILITY COMPANY

In compliance with Chapter 608,F.S.

ARTICLE I NAME

The name of the Limited Liability Company is:

MERLE NORMAN COSMETICS & SPECIALTY SPA LLC

ARTICLE II ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

1125 NW 19TH AVE CHIEFLAND, FL 32626

ARTICLE III REGISTERED AGENT. REGISTERED OFFICE & REGISTERED AGENT SIGNATURE

The name and the Florida street address of the registered agent are:

CHRISTY COUCH 1125 NW 19TH AVE CHIEFLAND, FL 32626

Having been named as registered agent to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

CHRISTY COUCH / Registered Agent's signature

#1110002257183

PAGE 2 MERLE NORMAN COSMETICS & SPECIALTY SPA: LLC

ARTICLE IV MANAGEMENT

The Limited Liability Company is to be managed by one or more members and is, therefore, a Member Managed Company.

ARTICLE V MEMBERS (optional)

MANAGING MEMBER CHRISTY L. COUCH

P.Q. BOX 232

GULF HAMMOCK, FL 32639

MANAGING MEMBER

FRANK H. COUCH IV

P.O. BOX 232

GULF HAMMOCK, FL 32639

Signature of a member or an authorized representative of a member (In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

CHRISTY COUCH

IT SEP IL AN 8: 38
STATE
TALLAHASSEE FLORIDA